

AGENDA FOR

CABINET

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To: All Members of Cabinet

Councillors: A Simpson (Deputy Leader and Cabinet Member Health and Wellbeing), S Briggs (Cabinet Member for Communities), E O'Brien (Cabinet Member Finance and Housing), A Quinn (Cabinet Member for Environment), T Tariq (Cabinet Member for Children and Families), J Black (Cabinet Member for Corporate Affairs and HR) and D Jones (Leader)(Chair).

Dear Member/Colleague

Cabinet

You are invited to attend a meeting of the Cabinet which will be held as follows:-

Date:	Wednesday, 4 September 2019
Place:	Meeting Rooms A&B, Bury Town Hall
Time:	6.00 pm
Briefing Facilities:	If Opposition Members and Co-opted Members require briefing on any particular item on the Agenda, the appropriate Director/Senior Officer originating the related report should be contacted.
Notes:	

AGENDA

1 APOLOGIES FOR ABSENCE

2 DECLARATIONS OF INTEREST

Members of Cabinet are asked to consider whether they have an interest in any of the matters of the Agenda, and if so, to formally declare that interest.

3 PUBLIC QUESTION TIME

Questions are invited from members of the public present at the meeting about the work of the Council and the Council's services.

Approximately 30 minutes will be set aside for Public Question Time, if required.

4 MINUTES *(Pages 1 - 8)*

Minutes of the meeting held on the 24th July 2019 are attached.

5 ESTABLISH A CORPORATE HR SERVICE FOR THE COUNCIL *(Pages 9 - 24)*

Councillor Jane Black, Cabinet Member for Corporate Affairs and HR will report at the meeting. Report and Appendices are attached.

6 STRATEGIC COMMISSIONING FUNCTION (GOVERNANCE OF THE INTEGRATED HEALTH & SOCIAL CARE COMMISSIONING SYSTEM) *(Pages 25 - 42)*

Councillor Andrea Simpson, Cabinet Member for Health and Wellbeing will report at the meeting. Report and Appendices are attached.

7 REPLACEMENT OF CONCRETE AND STEEL LIGHTING COLUMNS, INCLUDING LED LANTERN REPLACEMENT *(Pages 43 - 48)*

Councillor Alan Quinn, Cabinet Member for the Environment will report at the meeting. Report attached.

8 APPOINTMENTS UPDATE (FOR INFORMATION) *(Pages 49 - 52)*

A report from the Leader of the Council is attached.
(This item is for information only).

9 MINUTES OF ASSOCIATION OF GREATER MANCHESTER AUTHORITIES / GREATER MANCHESTER COMBINED AUTHORITY *(Pages 53 - 80)*

To consider the minutes of meetings of the AGMA Executive Board and Greater Manchester Combined Authority held on 28th June 2019.

10 URGENT BUSINESS

Any other business which by reason of special circumstances the Chair agrees may be considered as a matter of urgency.

11 EXCLUSION OF PRESS AND PUBLIC

To consider passing the appropriate resolution under Section 100 (A)(4), Schedule 12(A) of the Local Government Act 1972, that the press and public be excluded from the meeting for the reason that the following business involves the disclosure of exempt information as detailed against the item.

12 FIRE STATION DISPOSAL *(Pages 81 - 86)*

Councillor David Jones, Leader of the Council will report at the meeting. Report attached.

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Minutes of:	CABINET
Date of Meeting:	24 th July 2019
Present:	Councillor D Jones (in the Chair) Councillors; J. Black, K S Briggs, A Quinn, and T. Tariq
Apologies:	Councillors E O'Brien and A Simpson
Public attendance:	1 member of the public was in attendance.

CA.83 DECLARATIONS OF INTEREST

There were no declarations of interest made at the meeting.

CA.84 PUBLIC QUESTION TIME

A period of thirty minutes was allocated for any members of the public present at the meeting to ask questions about the work or performance of the Council or Council services.

No questions were asked.

CA.85 MINUTES**Delegated decision:**

That the minutes of the meeting held on 25th June 2019 be approved as a correct record and signed by the Chair.

CA.86 CORPORATE FINANCIAL MONITORING REPORT (APRIL TO JUNE)

The Leader and Cabinet Chair, submitted the Cabinet Financial monitoring report. The report informs Members of the Council's financial position for the period April 2019 to June 2019 and projects the estimated outturn at the end of 2019/20.

The report also includes Prudential Indicators in accordance with CIPFA's Prudential Code.

Projections are based on current trends, information, and professional judgement from service managers and finance staff. The revenue budget projections highlight the fact that budget pressures exist in some key areas and it will be necessary to continue to maintain the high level of scrutiny, control and support around the Budget Recovery Boards and to further develop the savings pipeline. The projected overspend of £0.996m represents approximately 0.7% of the total net budget of £138.862m.

Delegated decisions:

Cabinet agrees to:

Note the projected financial position of the Council as at 30 June 2019.

Successful budget monitoring provides early warning of potential major overspends or underspends against budgets which Members need to be aware of.

This report draws attention to the fact that, based on prudent forecasts, several budget hotspots exist which will need remedial action.

Members and officers will be examining these areas in more detail at the joint JET / Cabinet meetings as well as at the themed Budget Recovery Boards.

CA.87 BURY TOWN CENTRE BUSINESS IMPROVEMENT DISTRICT PROPOSAL (BID)

Councillor David Jones, Leader of the Council submitted a report setting out details of the findings of the Bury Town Centre Business Improvement District (BID) Feasibility Report undertaken on behalf of the Bury Town Centre Management Board (BTCMB).

The Feasibility Report recommendation is to proceed to the full BID Development and Campaign Phases which will include in-depth business/stakeholder consultation to develop the BID Business Plan and BID Proposal, followed by a BID Campaign and BID Ballot. It is during this next stage that the BID Boundary, BID Levy Rate and any payment threshold/exclusions will be agreed and finalised.

Delegated decision:

Cabinet agrees to:

- Support the Bury Town Centre Business Improvement District Feasibility Report Recommendations and the decision taken by Bury Town Centre Management Board to progress to the next stage of the Bury Town Centre Business Improvement District process.
- To note the Council's role in the Bury Town Centre Business Improvement District Development and Campaign Phases and to allocate the financial and staff resource required to support the process.
- To approve the annual budget required to meet the Council's annual Bury Town Centre Business Improvement District levy payments should the Bury Town Centre Business Improvement District Ballot result in a 'Yes Vote' and to allocate the resources required to deliver the Council's role and responsibilities throughout the duration of a Bury BID.
- To Delegate Powers for detailed decisions relating to the Bury Town Centre Business Improvement District process to the Leader as Regeneration Portfolio holder.

Reason for the decision:

There is minimal investment required in relation to potential benefits as well as evidence of success in other areas. The proposals are in line with the Council's growth agenda and therefore support financial sustainability.

Councillor David Jones, Leader of the Council submitted a report setting out details of an outline business case for the potential transfer of additional services to Persona, the Council's Local Authoring Trading Company (LATCo).

The outline business case proposes that further work is undertaken, in the form of a detailed business case, to demonstrate the feasibility of transferring additional services to Persona. An initial assessment as to which of the Council's remaining adult social care services might be a best fit with Persona, has been undertaken and the suggested scope of services that would be considered within the detailed business case.

Delegated decision:

Cabinet agrees to:

- Approve the request to produce a detailed business case.
- Cabinet notes the proposed deadline of 30 September 2019 for the completion of the detailed business case, to present to Cabinet on 16 October 2019.

Reason for the decision:

The approval of the recommendation will facilitate the development of the detailed business case to support further decision making by Cabinet.

CA.89 GM FULL FIBRE PROGRAMME

Councillor David Jones, Leader of the Council submitted a report setting out details of the Greater Manchester Full Fibre programme. The report provided an overview of the capital funding successfully secured by GM of £23.8m. The funding will connect full fibre to over 1,300 GM Public sector sites. These include Local Authority, GM Fire and Rescue, Health and Social Care partnerships (CCGs) sites across the region.

The capital funding for this project was earmarked as part of the agreed 2019/20 budget setting.

Delegated decision:

Cabinet agrees to:

- Approve Bury Council's involvement with and investment into this programme.
- Agree to an investment of £469k capital from Bury Council plus additional capital to fund a dedicated Project Manager post on a 2-year fixed term basis.
- Agree to the Inter Authority Agreement (IAA) that sets out the local authority role and processes for the implementation of the LFFN Programme and minimise disruption.
- Grant delegated authority to the Cabinet Member for Finance and Housing, in consultation with the Council's Section 151 Officer and Monitoring Officer to enter into a contract with the supplier for the fibre connection of public sites and premises in Bury under the GM Local Full Fibre Networks Programme.
- Grant delegated authority to the Cabinet Member for Finance and Housing, in consultation with the Council's Section 151 Officer and Monitoring Officer to approve the final capital funding commitment

Reason for the decision:

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Accelerating investment in full fibre to the premises is a key priority of the GM Digital Infrastructure Plan which is part of the GM Digital Strategy approved by the GMCA in February 2018.

CA.90 REVISED SUPPLEMENTARY PLANNING DOCUMENT 6 – ALTERATION AND EXTENSIONS TO RESIDENTIAL PLANNING

Councillor David Jones, Leader of the Council submitted a report setting out details of the Supplementary Planning Document (SPD) 6. The document provides more detailed guidance to support Unitary Development Plan Policy H2/3 and sets out a range of requirements for alterations and extensions to residential properties.

Since the current version of SPD6 was adopted, there has been changes to procedures, design standards, legislation and national planning policy which need to be reflected in the Supplementary Planning Document.

Members are therefore being asked to approve the updated version of SPD6 for a four-week period of consultation in order to establish stakeholder views on its content. Following consultation, all representations received will be fully considered and changes made where appropriate.

Delegated decision:

Cabinet agrees to:

Approve the updated Supplementary Planning Document 6 together with the proposed consultation measures outlined in this report.

Reason for the decision:

The revised SPD6 provides up-to-date guidance in respect of alterations and extensions to residential properties and consultation will ensure that all interested parties have the opportunity to comment on its content before it is formally adopted.

Other options considered and rejected:

Option 2

That Members seek revisions to the proposed content of the updated SPD6 report prior to consultation and/or Members seek revisions to the proposed measures for undertaking consultation - Members to specify the nature of any revisions to be sought.

CA.91 ANNUAL RESIDENTS PARKING REVIEW

The Cabinet Member for Environment and Operations submitted a report setting out details of the annual residents parking scheme. Bury Council currently has 11 residents parking zones across the Borough. The first residents parking scheme was introduced approximately 20 years ago. Around 6,000 permits are now issued per annum.

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In order to provide a transparent framework for determining the appropriateness of a scheme, a policy has been developed that sets out the process in relation to considering residents parking requests.

The revised residents parking policy provides a more comprehensive guidance that officers can follow. It provides clarity regarding the minimum figures of support that should be achieved in order to progress and implement a scheme.

Delegated decision:

Cabinet agrees to:

- Adopt the residents parking policy contained in Appendix 1 so that over 50% of the properties affected must be in favour of a scheme for it to be implemented.
- A minimum of 10 properties must indicate support to initiate the Council to investigate a residents parking scheme request.
- The costs and fees associated with all residents parking schemes are reviewed annually as part of the budget setting process with the objective of being cost neutral.
- Each scheme will be reviewed every 5 years to ensure that they continue to be supported by the local community and demonstrate value for money.

Reason for the decision:

The proposal will help to address under-recovery of administration costs.

Other options considered and rejected:

1. Continue to implement schemes where the majority of consultation responses are in favour, regardless of the level of response.
2. Continue to investigate residents parking schemes on request without any evidence of wider public community support.
3. Not review existing schemes to determine if they continue to be supported by the community and represent value for money.

CA.92 ACQUISITION OF 458 BURY NEW ROAD, PRESTWICH, PART A

Councillor David Jones, Leader of the Council submitted a report setting out details of plans to purchase the freehold of a commercial property in Prestwich. The property is located on the site where the Council is planning to develop the new Prestwich Village scheme. The opportunity to acquire a key piece of real estate would greatly assist the speed and practicality of delivering the Prestwich scheme.

It is proposed to utilise the fund established to create an 'Investment Property Acquisition Fund'.

Delegated decision:

- Subject to final agreements being reached on works being carried out to the building, that the Council formally acquire the freehold of 458 Bury New Road, Prestwich.
- Note the site is key to the strategic, economic and regeneration objectives for the area;
- Approve borrowing the resources required for this property at an assumed rate of 2.5%.
- Authorise the Chief Executive, Director of Regeneration and Growth, Assistant Director of Legal and Democratic Services to negotiate and finalise the detailed arrangements in respect of the purchase, and to progress the legal work associated with it;
- Authorise the Director of Regeneration and Growth to utilise the 'Investment Property Acquisition Fund' for the acquisition of the property

Reason for the decision:

The risks associated with the investment have been fully considered as part of the due diligence process. This has been carried out by external property advisors. The scope, details and conclusions of this work are set out in Part B of this report.

CA.93 FOR INFORMATION **MINUTES OF ASSOCIATION OF GREATER MANCHESTER AUTHORITIES / GREATER MANCHESTER COMBINED AUTHORITY**

CA.94 EXCLUSION OF PRESS AND PUBLIC

Delegated decision:

That in accordance with Section 100(A)(4) of the Local Government Act 1972, the press and public be excluded from the meeting during consideration of the following item of business as it involved the likely disclosure of exempt information as detailed in the conditions of category 3.

CA.95 ACQUISTION OF 458 BURY NEW ROAD, PRESTWICH, PART B

Delegated decision:

Cabinet agrees to:

- Note the full proposals set out in Part A.
- Authorise the Director of Regeneration and Growth to purchase the property.

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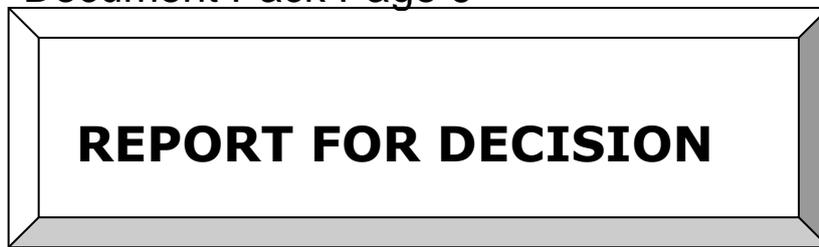
- Approve the proposal to utilise 'Investment Property Acquisition Fund' Approve borrowing the resources required for this property at an assumed rate of 2.5%.
- Authorise the Chief Executive, Director of Regeneration and Growth, Assistant Director of Legal and Democratic Services (in the role as the Council's Solicitor) to negotiate and finalise the detailed arrangements in respect of the purchase, and to progress the financial and legal work associated with it;
- Authorise the Director of Regeneration and Growth to determine the detailed accounting arrangements for the loan, including the classification between revenue and capital
- Authorise the Assistant Director of Legal and Democratic Services (in the role as the Council's Solicitor) to enter into any necessary agreements or documents to give effect to the above recommendations.

COUNCILLOR D JONES

Chair

(Note: The meeting started at 6pm and ended at 18.30pm)

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DECISION OF:	JET HR & Appeals Cabinet
DATE:	JET: 12 th August 2019 HR & Appeals: 2 nd September 2019 Cabinet: 4 th September 2019
SUBJECT:	Human Resources function: Restructure
REPORT FROM:	Councillor Black
CONTACT OFFICER:	Simon Bagley
TYPE OF DECISION:	CABINET KEY DECISION
FREEDOM OF INFORMATION/STATUS:	This paper is within the public domain
SUMMARY:	This report outlines the outcome of the HR/OD review across the Council and makes recommendations about future form and function.
OPTIONS & RECOMMENDED OPTION	<ol style="list-style-type: none"> 1. Remain the same 2. Support the restructure proposals (recommended option) to ensure a more fit for purpose service, efficiencies are secured and financial savings made.
IMPLICATIONS:	
Corporate Aims/Policy Framework:	Do the proposals accord with the Policy Framework? Yes
Statement by the S151 Officer: Financial Implications and Risk Considerations:	Proposal supported – it will meet agreed 19/20 savings targets of £200k as determined in Council’s budget.

Equality/Diversity implications:	See attached appendices
Considered by Monitoring Officer:	Yes Comments It is a function of the Cabinet to consider any major restructuring within departments/directorates. These proposals bring together back office support functions for human resources and organisational development from across the directorates. Statutory consultation has taken place and the responses are set out as a background document to this report.
Wards Affected:	All
Scrutiny Interest:	

TRACKING/PROCESS

DIRECTOR:

Joint Executive Team/CCMT	Cabinet Member/Chair Briefed	Ward Members (if necessary)	Partners
12.8.19	12.8.19		
Scrutiny Committee	Other Committee	Council	Comms
	HR & Appeals 2.9.19		

1.0 BACKGROUND

Currently, back office support functions of HR/OD, finance, procurement, ICT support, performance intelligence and communications are all largely based in and controlled by each Directorate. This is inefficient and is holding back the ability to implement change.

It is for these reasons that the Chief Executive has instigated the development of a Corporate Core, which will deliver efficiencies, resilience, consistency and capacity.

The most pressing need for improvement in corporate support is HR/OD, given that this will underpin the successful delivery of all other improvements.

A HR/OD Review was initiated by the Deputy Chief Executive in March 2019. A lot of work has been undertaken over the last few months, involving employees from within the services in scope, customers, stakeholders and self-selected change agents.

A number of actions for improvement have been identified, including:

- Progress work to clarify constitutional provisions for staffing decisions including HR Appeals panel

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- Refresh People Strategy principles: identity; culture & workforce priorities
- Communication with HR/OD staff in relation to the review process & to co-design outcomes
- Undertake a squad-led review of every HR policy in consultation with TU
- Review i-Trent capability & options for maximising
- Develop HRMI & technology strategy

However this report concerns only the following additional recommendation:

- Bring together the function into a single corporately-led service, aligned to new departmental structures

2.0 ISSUES

In accordance with Council policy and legal requirements, a consultation exercise was undertaken with all employees from within the in scope services across the Council between 18th July – 19th August 2019, concerning the following proposals:

- Co-location of all Human Resources staff from across the Council
- Establishment of a single, unified service as part of the Council's wider vision of creating a strong Corporate Core
- Dis-establishment of the existing Recruitment and Contracts Team and integrate within a newly established Business Partnering/Operations Team
- Maintain a service dedicated to supporting schools, operated under a SLA basis
- Creation of a People Strategy & Development Team, a Policy & Compliance Team and a People Analytics Team
- All payroll related activity transferred to Payroll Team, with a compensatory resource transfer
- Future delivery of Employee Engagement activity to become responsibility of Communications , Marketing and Engagement Team, with a compensatory resource transfer
- Future delivery of Member Development programme to transfer to Democratic Services
- All Equality and Diversity (non-employment) matters to be transferred to the Policy team, under the leadership of the Chief Information Officer
- Creation of a single Supply Service
- Rationalisation of senior management roles

It is expected that transactional and recruitment activity will reduce in accordance with the budget strategy to minimise all recruitment and agency spend and the expected reduction in services to schools due to acadamisation. The proposed structure places the service below benchmarked costs ensuring that the HROD service is efficient in terms of costs.

The current and proposed structure charts are attached at appendices 1&2.

Employees have been provided with the opportunity to submit comments throughout the consultation exercise, which will be responded to by senior managers once the final report is agreed.

3.0 FINANCE

Whilst there is likely to be an in-year overspend (due to number of severances/exit costs) the restructure will meet all savings targets for 2019-20 circa £200k via an overall reduction in service costs.

The restructuring of the budgets will now mean a sustainable budget for the future.

4.0 CONCLUSION

The revised structure meets the need to strengthen the Council's managerial capacity and capability, with the service aligned to a more corporate and strategic approach.

It will also deliver efficiencies, strengthen resilience and ensure consistency of approach, by the sharing of scarce resources and professional capabilities, the transfer of knowledge and ability to share learning and experiences.

The restructure will provide opportunity for employee development and career progression, with an overall headcount reduction of the equivalent of 10 FTE posts and an overall cost reduction contributing towards the previous savings targets as referred to above.

Overall the HR function will be much better designed to support the re-organised Council structure.

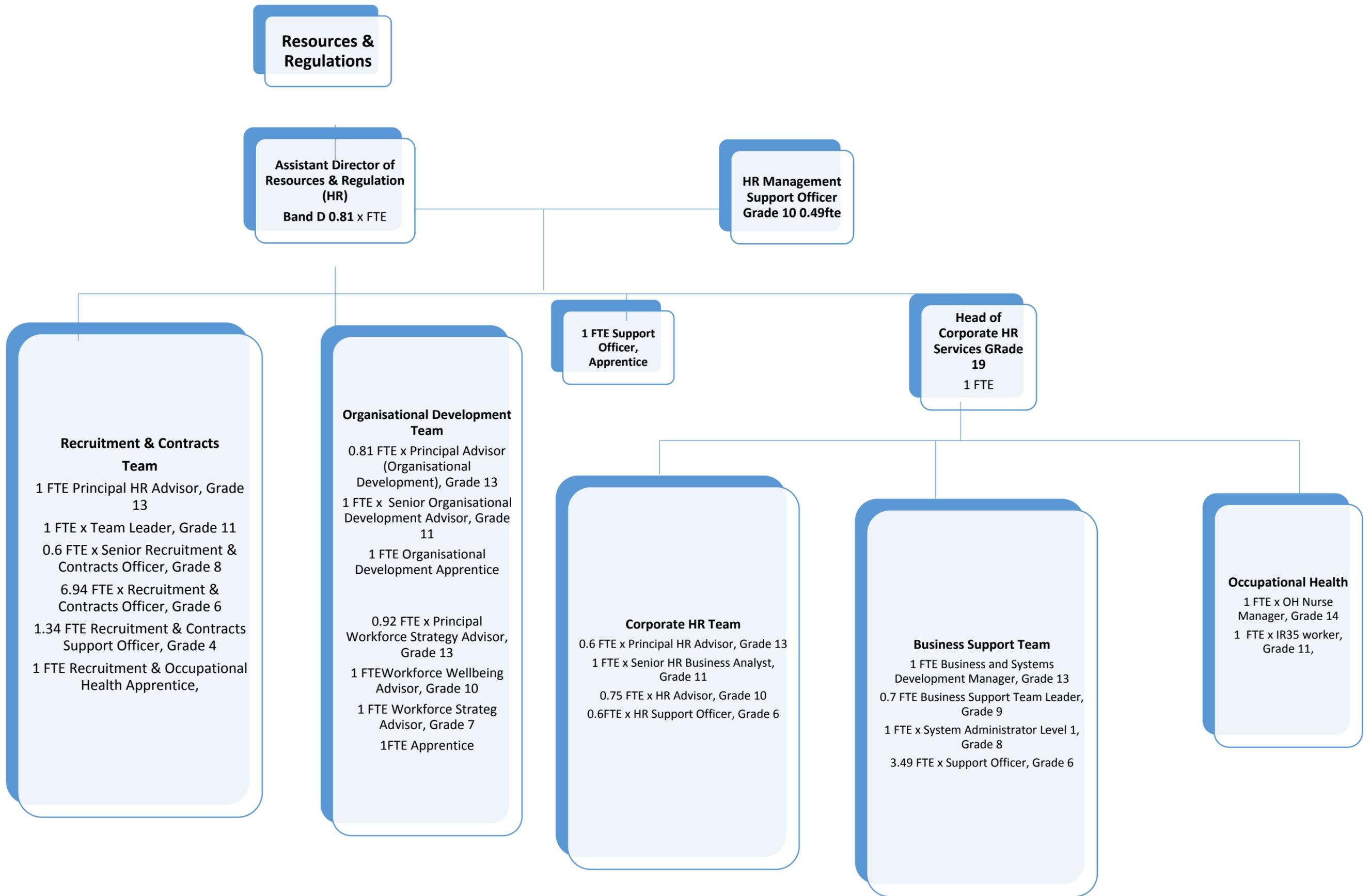
It is proposed that implementation of the structure will take place from 16th September 2019, however this is subject to formal ratification of a voluntary exit application by full Council on 11th September 2019.

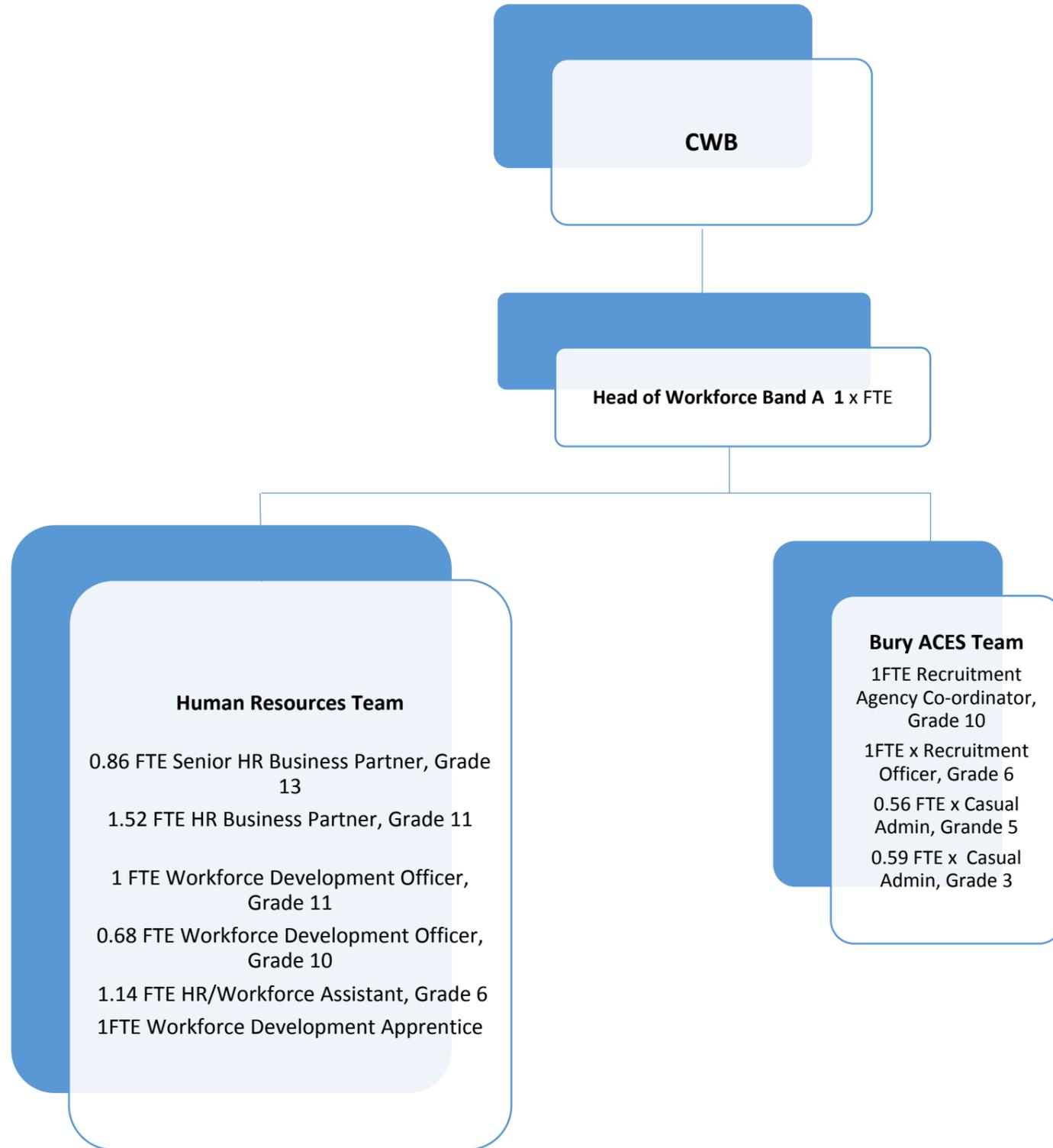
List of Background Papers:-

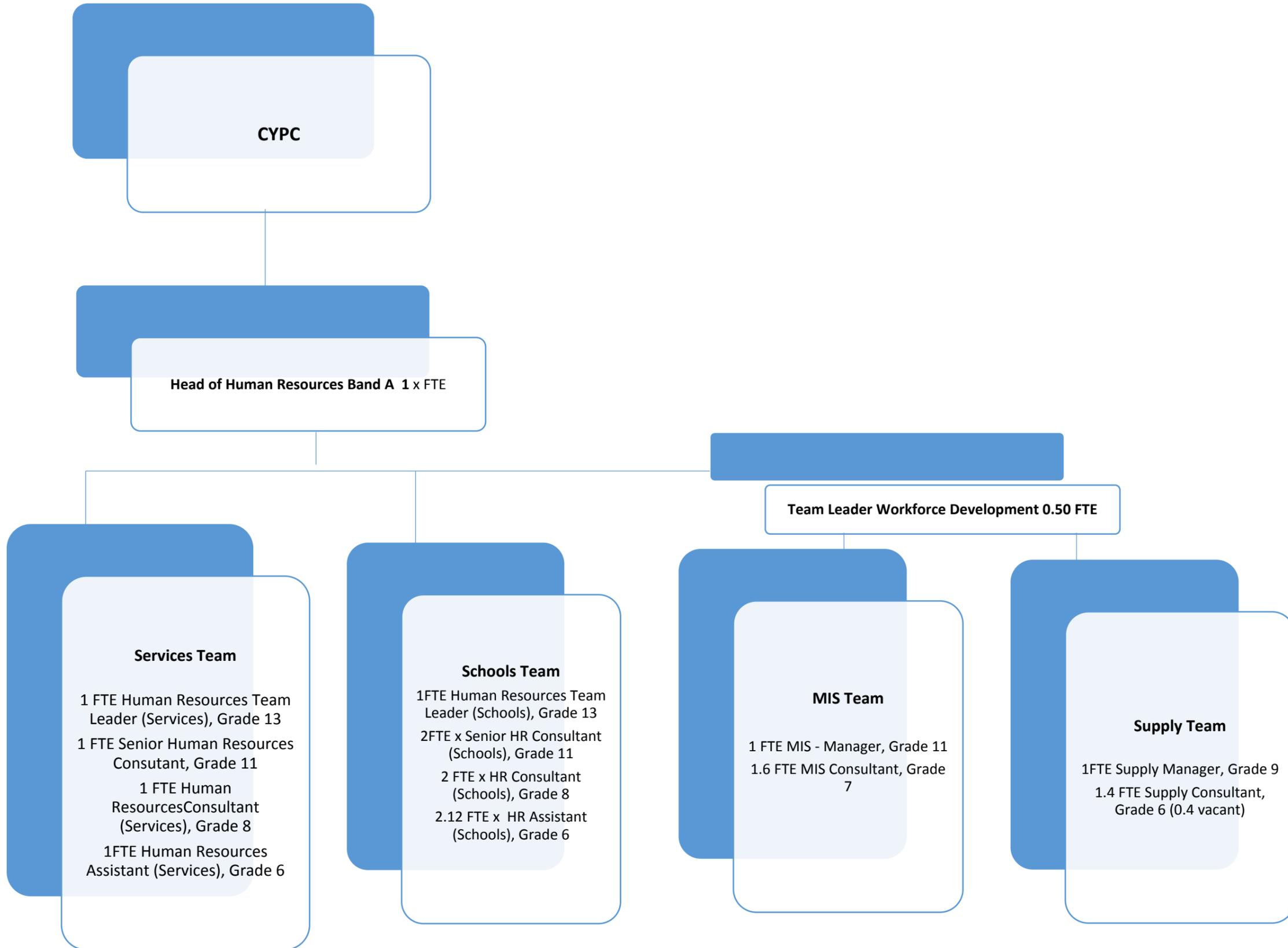
Responses to consultation – HR and Appeals and Cabinet Meetings.

Contact Details:-

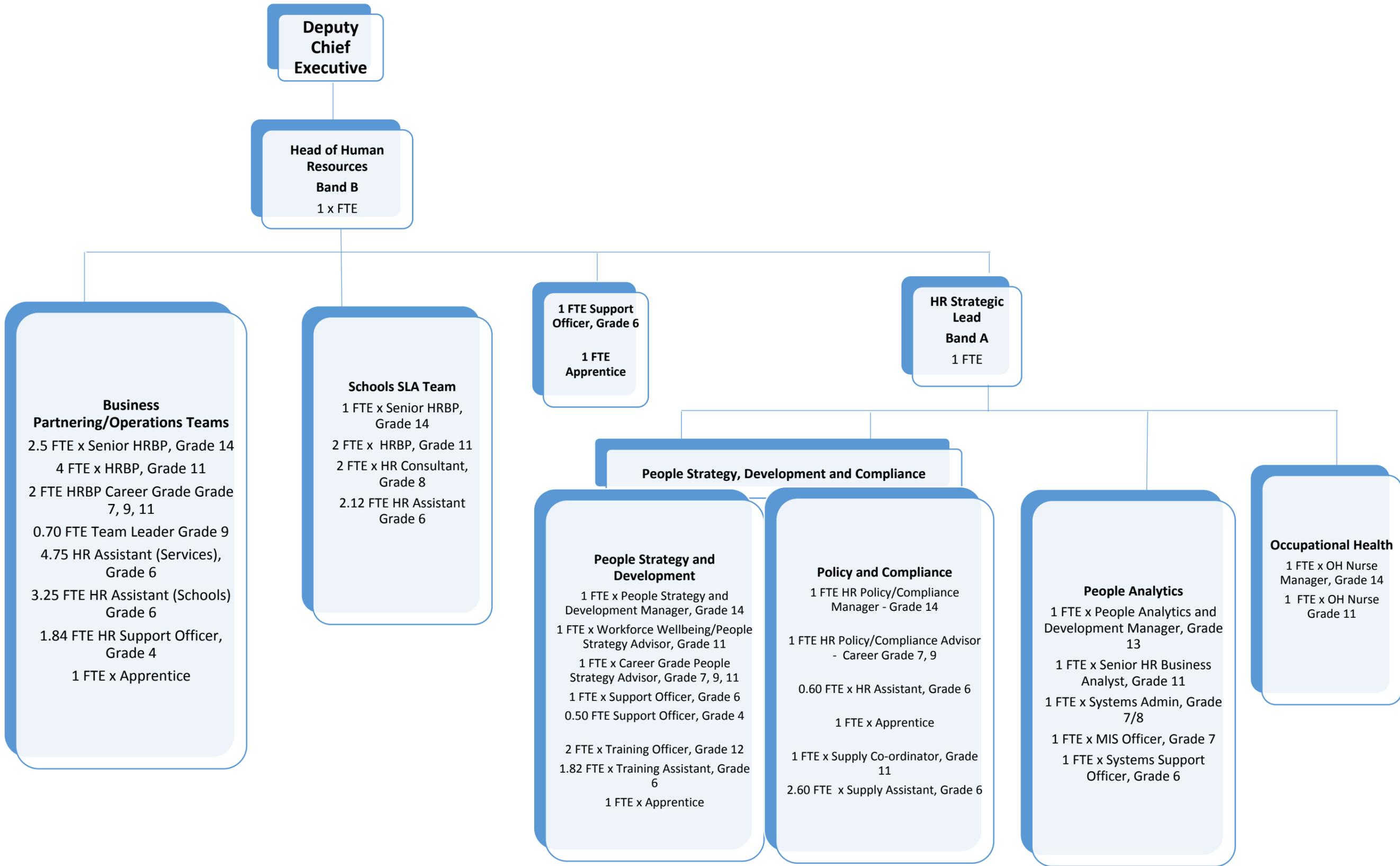
Simon Bagley
s.bagley@bury.gov.uk
0161 253 5888







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Equality Analysis Form

The following questions will document the effect of your service or proposed policy, procedure, working practice, strategy or decision (hereafter referred to as 'policy') on equality, and demonstrate that you have paid due regard to the Public Sector Equality Duty.

1. RESPONSIBILITY

Department	All	
Service	HR/OD	
Proposed policy	HR/OD Review and Restructure	
Date	25 June 2019	
Officer responsible for the 'policy' and for completing the equality analysis	Name	Tracy Murphy
	Post Title	Assistant Director for Resources and Regulation (HR/OD)
	Contact Number	0161 253 7775
	Signature	
	Date	

2. AIMS

What is the purpose of the policy/service and what is it intended to achieve?	The HR/OD Services across the Council are being reviewed and restructured. The aim is to bring them together in one team within the Corporate Core and ensure that they provide an effective service which will meet the future needs of the Council.
Who are the main stakeholders?	HR/OD employees Senior leaders Elected members Employees and managers across the Council Trade Unions Schools

3. ESTABLISHING RELEVANCE TO EQUALITY

3a. Using the drop down lists below, please advise whether the policy/service has either a positive or negative effect on any groups of people with protected equality characteristics. If you answer yes to any question, please also explain why and how that group of people will be affected.

Protected equality characteristic	Positive effect (Yes/No)	Negative effect (Yes/No)	Explanation
Race	No	No	All services traditionally delivered by the HR/OD teams will continue to be delivered by the Council. No equality related impacts have been identified in respect of the changes affecting employees.
Disability	No	No	As above
Gender	No	No	As above
Gender reassignment	No	No	As above
Age	No	No	As above
Sexual orientation	No	No	As above
Religion or belief	No	No	As above
Caring responsibilities	No	No	As above
Pregnancy or maternity	No	No	As above
Marriage or civil partnership	No	No	As above

3b. Using the drop down lists below, please advise whether or not our policy/service has relevance to the Public Sector Equality Duty. If you answer yes to any question, please explain why.

General Public Sector Equality Duties	Relevance (Yes/No)	Reason for the relevance
Need to eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010	No	All services traditionally delivered by the HR/OD teams will continue to be delivered by the Council. No equality related impacts have been identified in respect of the changes affecting employees.
Need to advance equality of opportunity between people who share a protected characteristic and those who do not (eg. by removing or minimising disadvantages or meeting needs)	No	All services traditionally delivered by the HR/OD teams will continue to be delivered by the Council. No equality related impacts have been identified in respect of the changes affecting employees.
Need to foster good relations between people who share a protected characteristic and those who do not (eg. by tackling prejudice or promoting understanding)	No	All services traditionally delivered by the HR/OD teams will continue to be delivered by the Council. No equality related impacts have been identified in respect of the changes affecting employees.

If you answered 'YES' to any of the questions in 3a and 3b

Go straight to Question 4

If you answered 'NO' to all of the questions in 3a and 3b

Go to Question 3c and do not answer questions 4-6

3c. If you have answered 'No' to all the questions in 3a and 3b please explain why you feel that your policy/service has no relevance to equality.

As stated above, the Council will continue to deliver all services traditionally offered by the HR/OD teams, so service users will not be affected in terms of what is offered to them. Services may be delivered in a different way, but we have not identified any equality related impact of such changes.
The restructure will affect our HR/OD staff, but we have been unable to identify any equality related impacts.

4. EQUALITY INFORMATION AND ENGAGEMENT

4a. For a service plan, please list what equality information you currently have available (including a list of all EAs carried out on existing policies/procedures/strategies),

OR for a new/changed policy or practice please list what equality information you considered and engagement you have carried out in relation to it.

Please provide a link if the information is published on the web and advise when it was last updated?

(NB. Equality information can be both qualitative and quantitative. It includes knowledge of service users, satisfaction rates, compliments and complaints, the results of surveys or other engagement activities and should be broken down by equality characteristics where relevant.)

Details of the equality information or engagement	Internet link if published	Date last updated

4b. Are there any information gaps, and if so how do you plan to tackle them?

5. CONCLUSIONS OF THE EQUALITY ANALYSIS

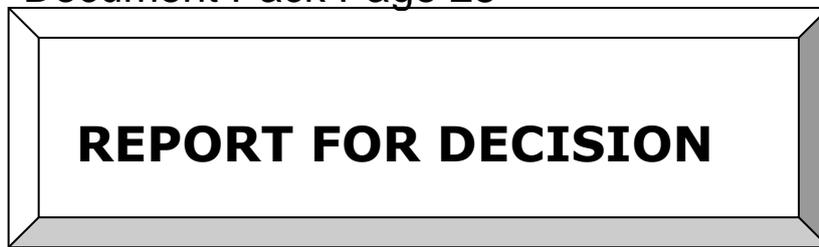
<p>What will the likely overall effect of your policy/service plan be on equality?</p>	
<p>If you identified any negative effects (see questions 3a) or discrimination what measures have you put in place to remove or mitigate them?</p>	
<p>Have you identified any further ways that you can advance equality of opportunity and/or foster good relations? If so, please give details.</p>	
<p>What steps do you intend to take now in respect of the implementation of your policy/service plan?</p>	

6. MONITORING AND REVIEW

If you intend to proceed with your policy/service plan, please detail what monitoring arrangements (if appropriate) you will put in place to monitor the ongoing effects. Please also state when the policy/service plan will be reviewed.

COPIES OF THIS EQUALITY ANALYSIS FORM SHOULD BE ATTACHED TO ANY REPORTS/SERVICE PLANS AND ALSO SENT TO YOUR DEPARTMENTAL EQUALITY REPRESENTATIVE FOR RECORDING.

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DECISION OF:	Cabinet
DATE:	4 September 2019
SUBJECT:	Integrating Health and Care - Bury One Commissioning Organisation
REPORT FROM:	Deputy Leader and Cabinet Member for Health and Wellbeing – Councillor A Simpson
CONTACT OFFICER:	Geoff Little, Chief Executive Jayne Hammond, Assistant Director - Legal & Democratic Services
TYPE OF DECISION:	Key
FREEDOM OF INFORMATION/STATUS:	This paper is within the public domain.
SUMMARY:	The Council and the NHS Bury Clinical Commissioning Group (CCG) have a strategic aim to improve population health for the people of Bury. The partners have been working together to create an integrated care system as the framework to align, integrate and transform health and social care. This report proposes revised governance arrangements for the system with the establishment of a Strategic Commissioning Board.
RECOMMENDED OPTIONS	That the Cabinet is requested to: <ol style="list-style-type: none"> 1) Approve a new governance system with the NHS Bury Clinical Commissioning Group to support the strategic aim of an integrated health and care system. 2) Agree that a Strategic Commissioning Board will be established as a Joint Committee with delegated executive functions, to operate from 1 October 2019 3) Exercise its power to delegate executive functions for health, social care and health related functions (as set out in the attached Appendix 1) subject to reserved matters (as set out in Appendix 2); to the Joint Committee from 1 October 2019 4) Approve the Terms of Reference for the Strategic Commissioning Board (as at Appendix 3) 5) Approve the proposed expansion of the health and social care commissioning pooled budget and delegate to the Chief Executive, Chief Finance Officer and Council Solicitor in consultation with

	<p>the Cabinet Member for Finance and Housing the power to finalise the terms of the Section 75 pooled budget agreement and financial framework.</p>
<p>IMPLICATIONS:</p>	
<p>Corporate Aims/Policy Framework:</p>	<p>Do the proposals accord with the Policy Framework? Yes</p>
<p>Statement by the S151 Officer: Financial Implications and Risk Considerations:</p>	<p><i>The proposed new arrangements anticipate a pooled budget and other aligned budgets across the Council and Clinical Commissioning Group which will enable reduced costs for integrated commissioning. This will contribute to a 20% saving which is required of all Clinical Commissioning Groups.</i></p>
<p>Health and Safety</p>	<p>The proposals will be implemented in line with Health & Safety guidance</p>
<p>Equality/Diversity implications:</p>	<p>There are no impacts on equality issues as a result of the recommendations in this report.</p>
<p>Considered by Monitoring Officer:</p>	<p>Yes JH The NHS Act 2006 says that Councils and NHS bodies such as Clinical Commissioning Groups can enter into partnership arrangements to provide more streamlined care services and to pool resources. Powers in the NHS Bodies and Local Authorities Partnership Arrangements Regulations 2000 (2000 Regulations) give rise to legislative flexibilities. These are that the partners may enter into any partnership arrangements and establish a "pooled budget" in relation to the exercise of NHS functions and Council health related functions; if the partnership arrangements are likely to lead to an improvement in the way in which those functions are exercised. Where the partners have decided to enter into partnership arrangements for the exercise of NHS functions and the Council's health related functions, they must enter into an agreement in writing. The regulations also provide that the partners may establish a joint committee to take responsibility for the management of the partnership arrangements and to receive reports and information on the operation of the arrangements. The Regulations therefore define the nature of the partnership arrangements, the joint committee and establishment of the "section 75" pooled fund or budget (made up of contributions from the</p>

	<p>partners out of which payments may be made towards expenditure incurred in the exercise of their functions).</p> <p>In terms of approval to the arrangements, the Council’s health related functions will be executive functions which the Cabinet will be delegating, within the scope of the statutory powers, to a joint committee established under the 2000 Regulations. The establishment of the joint committee has been approved by Council and Cabinet are asked to approve the delegation of executive functions to it within the remit of this legislation.</p>
Wards Affected:	All
Scrutiny Interest:	

TRACKING/PROCESS

DIRECTOR: Geoff Little – Chief Executive

Chief Executive/ Strategic Leadership Team	Cabinet Member/Chair	Ward Members	Partners
√	√		√
Scrutiny Committee	Committee	Council	

1.0 Context and Background

1.1. As part of the Bury Locality Plan for Health and Social Care Transformation 2017 -2021 there is a commitment to form a “Bury One Commissioning Organisation.”

Key elements of this are:

- 1) Bringing together the health and social care commissioning functions of the Council and Bury NHS Clinical Commissioning Group (CCG) into one commissioning organisation
- 2) Having “pooled” and aligned budget arrangements for health and social care
- 3) A single health and social care commissioning strategy
- 4) A shared approach to maximising social value
- 5) Strategically commissioning for outcomes against a wide ranging and dynamic local evidence base
- 6) Recognising the role of the new Local Care Organisation as a single provider accountable for delivering all age services at neighbourhood level

1.2. As part of the wider Public Service Reform agenda and the devolution arrangements within Greater Manchester there is also a move to integrate public services more widely, joining up not only health and social care services

but health services with the full range of Council functions; and together with wider public service and community partners.

- 1.3. By joining up CCG functions with “everything the Council does” the Council and CCG will be able to set strategic objectives to improve further the health and wellbeing of the people of Bury; and bring to bear the full powers, influence, resources and capability of the CCG and Council working together to achieve those objectives.
- 1.4. Many of the localities in Greater Manchester have made significant progress in integrating health and social care commissioning, and with the wider integration agenda. The proposals for Bury have used learning from their experiences; whilst adapting them to be right for Bury.
- 1.5. By creating the Bury One Commissioning Organisation the CCG and Council will be able to work together better to:
 - Improve health and wellbeing outcomes for and with the people of Bury, and reduce inequalities
 - Provide a single and consistent commissioning voice to providers, including the Locality Care Organisation
 - Enable commissioning staff to work together to commission more joined up services which are more cost effective and possibly less costly
 - Make a real shift towards enabling and supporting people to stay well and independent in their own communities
- 1.6. Key to this joining of CCG and Council functions is how leaders in the Council and in the CCG respectively will work together to make integrated decisions and oversee performance and success. Key principles of the Bury One Commissioning Organisation are that strong and effective political and clinical leadership must be maintained and that it progresses a “place based” approach, focusing on outcomes, engaging communities and using community assets.
- 1.7. Cabinet received a report on 16 October 2018 on progress with the implementation of the Locality Plan including establishing the Bury One Commissioning Organisation as Bury’s single commissioning function. A Partnership Board comprising clinicians, lay members of the CCG Governing Body and members of the Council’s Cabinet have been meeting since then to develop the arrangements. On 10 July 2019, the Council agreed the strategic approach and framework for new governance arrangements, with the creation of a Strategic Commissioning Board established as a joint committee with delegated functions. This is to operate from 1 October 2019.
- 1.8. A single Strategic Commissioning Board will be the foundation of new arrangements, with equality of representation from Members of the Cabinet and the CCG Governing Body. By creating Bury One Commissioning Organisation the CCG and the Council will be able to work together to improve health and wellbeing outcomes for the people of Bury and reduce inequalities; provide a single consistent commissioning “voice” to providers and make a real shift towards enabling and supporting people to stay well and independent in their own communities.

2.0 Statutory Framework

- 2.1 The Strategic Commissioning Board is not a statutory body. It is not intended to replace any of the existing statutory bodies in the locality but will be a joint Committee of the two statutory organisations, the Council and NHS Bury CCG.

- 2.2 Section 75 of the National Health Service Act 2006 ("Section 75") is the main legal mechanism provided by legislation to structure integration between the Council and the CCG. The NHS Bodies and Local Authorities Partnership Arrangements Regulations 2000 give local authorities the power to enter partnership arrangements in relation to the exercise of any NHS functions and health related functions if they are likely to lead to an improvement in the way in which the functions are exercised. These Regulations also provide the power to form a joint committee to take responsibility for the management of the partnership arrangements and the creation of Agreements under Section 75 enable delegation of some of the Council's functions. Schedule 1 sets out the functions that can be delegated. The exceptions to this relate to matters excepted by the NHS Bodies and Local Authorities Partnership Arrangements Regulations 2000 and these are set out in Schedule 2 to this report.

- 2.3 Delegation of functions to a Joint Committee does not absolve the Council of responsibility for these functions and duties and it remains legally accountable for the way in which the functions are carried out. It is intended for these purposes to delegate executive powers, in relation to the functions set out in Schedule 1 to the Strategic Commissioning Board as a joint committee. The Strategic Commissioning Board will have overarching responsibility for all powers delegated to it by the two statutory organisations, subject to any reserved matters. The intended delegation of functions of the CCG is set out in Schedule 3.

3.0. Pooled and Aligned Budgets

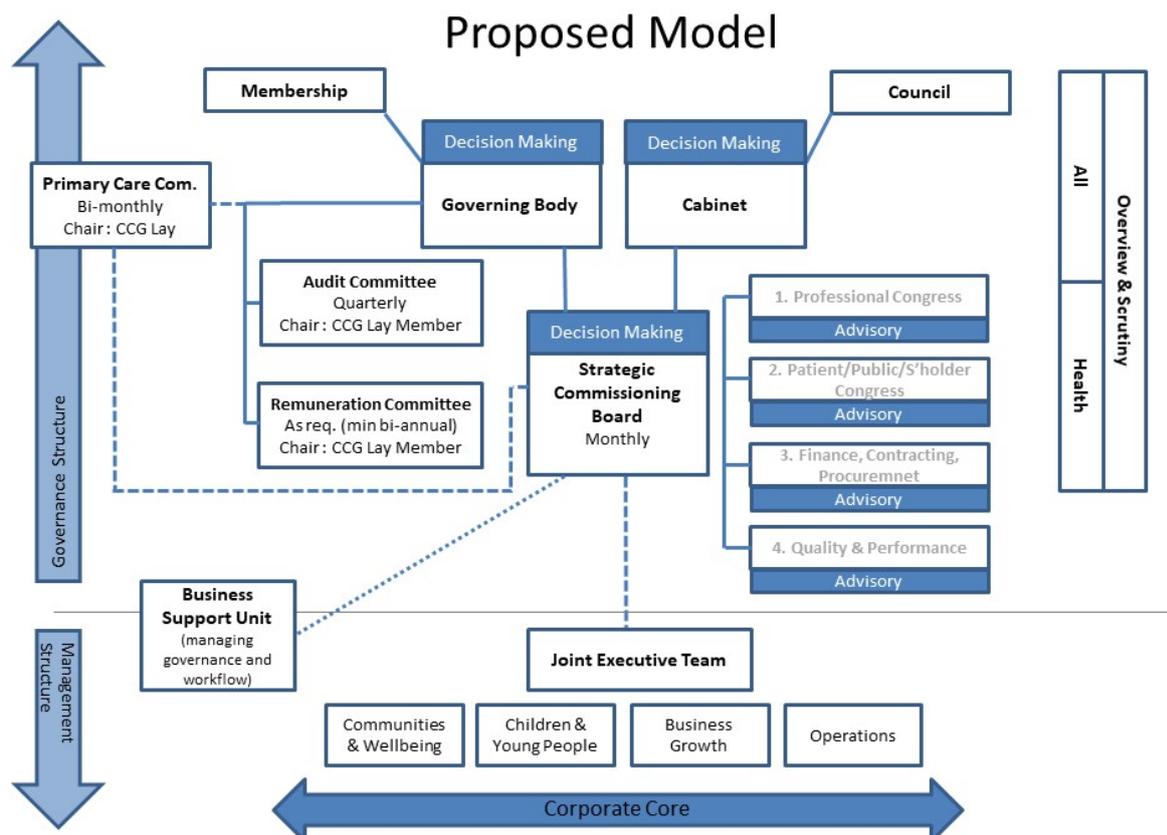
3.1. Section 75 enables the Council and the CCG to enter into partnership arrangements and to pool resources (known as "pooled budgets"). To ensure that it is possible to work in an integrated way beyond what is possible through the pooled budget arrangements, a comprehensive partnership agreement will be developed, which will include within it the S75 permissions, and will reference the arrangements in respect to those budgets agreed as 'aligned' and 'in-view'. The areas prioritised will be aligned with the Locality Plan. (A 'pooled budget' agreement already exists for the Better Care Fund).

The functions that will be delegated to the SCB and can legally be done so under S75 partnership arrangements, are set out in detail at Appendix

- 3.2. In the spirit of further collaboration and ensuring better value for money and improved outcomes, integrated working for both pooled and non-pooled areas will be adopted. Work is ongoing to expand the arrangements and the real challenge is to bring together the financial systems and processes.

4.0 Strategic Commissioning Board

- 4.1. Council agreed on 10 July 2019 to integrate the Strategic Commissioning Board (the Board) into the existing Council governance structure as the diagram demonstrates:



- 4.2. It is also proposed that there will be alignment of wider Council, CCG and public services by inclusion so far as legally possible within the role of the Board, so that members of the Clinical Commissioning Group Governing Body and Councillors can contribute to and make decisions to benefit the population of Bury. In respect of this, the Board will be an advisory group making joint recommendations for decision to the Cabinet or CCG Governing Body.

In practice it is therefore proposed that:

- a) Cabinet decisions previously taken individually by the Cabinet will in future largely be taken jointly with CCG colleagues at the Strategic Commissioning Board. Where it is not possible to delegate such decisions to the Strategic Commissioning Board, the Board will enable collaborative joint discussions to take place with the aim of developing mutually supported and integrated policy for subsequent decision making; and

b) CCG decisions previously taken individually by the CCG Governing Body will in the future largely be taken jointly with Council colleagues at the Strategic Commissioning Board. Where it is not possible to delegate such decisions to the Strategic Commissioning Board, the Board will enable collaborative joint discussions to take place with the aim of developing mutually supported and integrated policy for subsequent Governing Body decision

- 4.3. The Strategic Commissioning Board will be responsible for setting the principles and high level strategic direction across the full responsibilities of health and care commissioning and will align wider Council, CCG and public services by inclusion as far as possible. It has been established to make decisions on the objectives, priorities, strategic design, commissioning and overall delivery of health and care services.
- 4.4. Terms of reference have been drafted for the Board. Cabinet are asked to approve these as set out at Appendix 1 (these will also be approved at the Board's first meeting). It is proposed that the Board's membership will be as follows:
- i. CCG Governing Body Members – 9 members to include 7 voting members, of which the majority will be clinicians and 2 non-voting members;
 - ii. Councillors – Cabinet Members of the Council to include no more than 7 voting Cabinet Members, plus two opposition party representatives in attendance (non-voting).
 - iii. The Joint Chief Executive/Accountable Officer, the Joint Chief Finance Officer and the Director of Strategic Commissioning as voting members.

Meetings and business will be conducted in accordance with legal obligations and the provisions of both organisations Constitutions, Standing Orders, Schemes of Reservation/Delegation and the functions delegated to it by the respective organisations as set out in this report (Schedules 1 to 3).

- 4.5. The Board will aim to achieve consensus for all decisions and securing the support of both partners will be critical to the success of most of the decisions made. In exceptional circumstances where consensus cannot be reached and should a vote be required, it will be by a simple majority of voting members present. If the vote is tied and a deadlock position is reached, the item of business will be referred back, with the minuted views of the Strategic Commissioning Board members, to the respective decision-making body from which the item of business is delegated.
- 4.6 The SCB will be directly supported by key advisory committees. Current thinking reflects four sub-committees; however, these are for illustrative purposes only and final proposals will be developed in partnership before being submitted for approval to the Governing Body.
- Professional Congress – advice from a clinical and professional perspective
 - Patient/Public/Stakeholder Congress – advice from a citizen and user perspective
 - Finance/Contracting and Procurement Committee – detailed scrutiny of finances and commissioning contracts and to provide assurance (allowing the Board to maintain its strategic focus)

- Quality and Performance Committee – detailed scrutiny of compliance and performance and to provide assurance

5.0 Recommendations

Council is requested to agree the recommended options as follows:

- 1) Approve a new governance system to support the strategic aim of an integrated health and care system.
- 2) Agree that a Strategic Commissioning Board will be established as a Joint Committee with delegated functions, to operate from 1 October 2019
- 3) Exercise its power to delegate executive functions for health, social care and health related functions (as set out in the attached Appendix 1) subject to reserved matters (as set out in Appendix 2) to the Joint Committee from 1 October 2019
- 4) Approve the Terms of Reference for the Strategic Commissioning Board (as at Appendix 3)
- 5) Approve the proposed expansion of the health and social care commissioning pooled budget and delegate to the Chief Executive, Chief Finance Officer and Council Solicitor in consultation with the Cabinet Member for Finance and Housing the power to finalise the terms of the Section 75 pooled budget agreement and financial framework.

For further information on the contents of this report, please contact:

Geoff Little, Chief Executive
Tel: 0161 253 5102
e-mail g.little@bury.

Appendix 1

COUNCIL HEALTH-RELATED FUNCTIONS

The health-related functions are generally : social services and community care, residential care services for people with learning difficulties, public health, youth services, responsibilities under the Children Act 1989, functions under the Education Acts, Deprivation of liberty functions, sport and leisure, housing, mental health, provision of healthy start vitamins, functions relating to waste collection, highways and passenger transport functions.

More specifically set out in the NHS Bodies and Local Authorities Partnership Arrangements Regulations 2000 (as amended) as:

- 1 Adult social care functions specified in Schedule 1 to the Local Authorities Social Services Act 1970 **except** for functions under:
 - 1.1.1 (Subject to sub-paragraph (k)), section 14 of the Care Act 2014 (power to charge), section 17 of that Act (assessment of financial resources), section 69 of that Act (recovery of charges, interest etc.) or regulations under section 2(3) of that Act (charging for preventing needs);
 - 1.1.2 Section 6 of the Local Authorities Social Services Act 1970;
 - 1.1.3 Section 3 of the Adoption and Children Act 2002;
 - 1.1.4 Sections 114 and 115 of the Mental Health Act 1989;
 - 1.1.5 Parts VII to IX and section 86 of the Children's Act 1989;
- 2 the function of providing Healthy start vitamins under regulation 8A of the Healthy Start Scheme and Welfare Foods (Amendment) Regulations 2005;
- 3 The functions under section 7 of the Disabled Person (Services, Consultation and Representation) Act 1986;
- 4 The functions of providing, or securing the provision of recreational facilities under section 19 of the Local Government (Miscellaneous Provisions) Act 1976;
- 5 The functions of Local Authorities under the Education Acts as defined in section 578 of the Education Act 1996;

- 6 The functions of local housing authorities under Part I of the Housing Grants, Construction and Regeneration Act 1996 and under parts VI and VII of the Housing Act 1996;
- 7 the functions of local authorities under section 126 of the Housing Grants, Construction and Regeneration Act 1996;
- 8 the functions of waste collection or waste disposal under the Environmental Protection Act 1990;
- 9 the functions of providing environmental health services under sections 180 and 181 of the Local Government Act 1972
- 10 the functions of local highway authorities under the Highways Act 1980 and section 39 of the Road Traffic Act 1988;
- 11 the functions under section 63 (passenger transport) and section 93 (travel concession schemes) of the Transport Act 1985;
- 12 where partners enter into arrangements under regulation 7.1 or 8.1 in respect of meeting needs for care and support under section 18 or 19 of the Care Act 2014 (duty and power to meet needs for care and support) the function of making a charge for meeting those needs under section 14 of the Act or of carrying out a financial assessment in relation to the making of the charge under section 17 of that Act;
- 13 where partners enter into arrangements under regulation 7.1 or 8.1 in respect of providing or arranging for the provision of services, facilities or resources, or taking other steps under section 2(1) of the Care Act 2014 , the function of making a charge for that provision, arrangement or taking of steps under regulations under section 2(3) of that Act; and
- 14 The functions of local authorities under or by virtue of sections 2B or 6C(1) of, or Schedule 1 to, the National Health Service Act 2006.

Appendix 2

Reserved Matters

1. A Reserved Decision shall include any decision that due to a requirement of Law must be made by another body or Officer or their delegate
2. For the avoidance of doubt and without limitation to the generality of the provision such Reserved Decisions include decisions that as a requirement of Law must be made by the Council's:
 - a. Executive Director of Children and Young People as Director of Children's Services
 - b. Director of Public Health
 - c. Director of Adult Social Services
 - d. Chief Finance Officer (section 151 officer)
 - e. Monitoring Officer
3. A Reserved Decision shall include any decisions indicated in any Terms of Reference as to be made by another body or individual Officer.
4. A Reserved Decision shall include decisions related to functions which cannot be the subject of Section 75 arrangements *:
 - a. Power to charge, assessment of financial resources and recovery of charges or under regulations under Section 2(3) of the Care Act, charging for preventing needs
 - b. The function of appointing an officer to be known as the director of adult social services
 - c. The function of maintaining an adoption service and providing for the requisite facilities for that purpose
 - d. The function of approving a person to act as an approved mental health professional for the purposes of the Mental Health Act and the power of the approved mental health professional to enter and inspect premises
 - e. Individual child care and placement decisions, including initial placements, variations to care packages; and review and termination of care packages
 - f. Status of children
 - g. Provision of support for Children and Families pursuant to the Children Act 1989
 - h. Secure accommodation for children
 - i. the sufficiency, qualifications and caseloads of the Council's social care workforce
 - j. preparation for Ofsted visits and consequential inspection and actions

*(as set out in current legislative provisions)

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Appendix 3: Draft (Strategic Commissioning Board) Terms of Reference

Context

1. As part of the Bury Locality Plan for Health and Social Care Transformation 2017 to 2021 and to progressing the wider public service reform agenda there is a commitment to full alignment and integration between the Council and the Clinical Commissioning Group to form Bury Health and Social Care One Commissioning Organisation.
2. As part of this commitment the statutory bodies have agreed to form a single “Strategic Commissioning Board” in Bury to bring together the integrated governance of health and social care commissioning in its widest sense.
3. The following document sets out the terms of reference for the Strategic Commissioning Board (SCB).
4. Any changes to these Terms of Reference must be approved by the Council Cabinet and the CCG Governing Body

Statutory Framework

5. The SCB is not a statutory body. It is not intended to replace any of the existing statutory bodies in the locality; instead it is a joint committee of the two statutory organisations, Bury Metropolitan Borough Council (“the Council”) and NHS Bury Clinical Commissioning Group (“the CCG”). The SCB will have overarching responsibility for all powers as have been delegated to it by the two statutory organisations (subject to any reserved matters) and set out in the associated Scheme of Delegation.

Role of the Strategic Commissioning Board

6. The SCB will be responsible for setting the principles and high-level strategic direction across the full responsibilities of health and care commissioning that is the responsibility of the two partners and will align wider Council, CCG and public services by inclusion so far as possible.
7. The SCB has been established to make decisions on the objectives, priorities, strategic design, commissioning and overall delivery of health and care services, including the oversight of their effectiveness, quality and performance.
8. In performing its role, the SCB will exercise its functions in accordance with duties delegated to it to support the delivery of the Bury Locality Plan for Health and Social Care Transformation 2017 to 2021, and its successor strategies and plans; including the Bury Strategy.
9. Members of the SCB have a collective responsibility for its operation. In undertaking its role, clinical and democratic accountability will be implicit within all decisions, as will respect for all professional areas of knowledge and expertise. Decisions will be based on achieving better outcomes and experience for the residents of Bury and those that use services within

the Borough, better quality and better value.

10. The ethos of partnership working will underpin the programme of work, recognising that on occasion, difficult decisions may be required to benefit the population of Bury.
11. The SCB will have responsibility for providing a Bury response to Greater Manchester commissioning matters.

Core Business

12. As the SCB will operate as a “place based”, strategic, outcomes-based commissioner, the items of business for the SCB are likely to be:
 - a) Understanding the aspirations, strengths and needs of Bury communities
 - b) Leading collaboratively agreement of priorities for improvement
 - c) Leading collaboratively the agreement of commissioning and enabling strategies and associated use of financial and other resources
 - d) Enabling and supporting others to fulfil their roles within the system
 - e) Providing oversight and gaining assurance in respect of outcomes, quality, performance and finance
 - f) Providing leadership, oversight and assurance in respect of the development of an effective “One Commissioning Organisation”
13. The items of business for the SCB are unlikely to include detailed plans for operational service design and re-design.

Membership

14. The Strategic Commissioning Board shall consist of the following members:
 - Councillors – Cabinet Members of the Council to include no more than 7 voting Cabinet Members;
 - CCG Governing Body Members – 9 of the clinical and lay members to include 7 voting members, of which the majority will be clinicians; and 2 non-voting members;
 - The joint Chief Executive and Accountable Officer;
 - The joint Chief Finance Officer (including S151 responsibilities); and
 - The joint Director of Strategic Commissioning.
15. In addition, other Officers and representatives will be invited to the SCB, and will be recognised as in attendance, enabled to participate fully in discussions to inform the decisions of the SCB, but will not hold voting rights. This will include, but is not limited to:
 - 2 opposition party representatives;
 - additional members of the CCG Governing Body (who are not members of the SCB)
 - additional members of the CCG/Council Joint Executive Team or any such equivalent successor team (who are not members of the SCB)

Chair

16. The SCB will be jointly chaired by the Council’s Leader on behalf of the Council and the CCG Chair on behalf of the CCG, with chairing responsibility rotated between meetings.

17. In the event of the Chair of the SCB being unavailable for all or part of the meeting, the following deputising arrangements will apply:

- The Deputy Council Leader will deputise for the Council Leader; and
- The CCG Chair will nominate a deputy drawn from the CCG members of the SCB.

Quorum

18. The meeting will achieve quoracy if the following requirements are satisfied:

- A minimum of 3 elected members, of which 1 must be the Leader or Deputy Leader of the Council;
- A minimum of 3 Governing Body representatives, of which 2 must be practicing clinicians; and
- At least one joint Officer.

Voting

19. It is anticipated that decisions will be made by consensus, however in the event that this cannot be achieved, a vote will be undertaken. Each voting member of the SCB will have one vote and a simple majority vote will be sufficient to carry the decision.

20. In the event that the vote is tied, and a deadlock position is reached, the item of business will be referred back, with the minuted views of the Strategic Commissioning Board members, to the respective decision-making body from which the item of business is delegated.

Deputies

21. Deputies are only permitted in respect to the Chairing of the SCB or Officer members.

22. With the exception of deputising arrangements for the Chair of the SCB, nominated deputies will not hold a vote nor will they count towards quoracy.

Frequency of meetings

23. The SCB will routinely meet at monthly times; a schedule of pre-arranged meeting dates will be distributed on an annual basis with a proposed annual calendar of business.

24. The meetings of the SCB shall be held in public:

- a) subject to any exemption provided by law
- b) the SCB may resolve to exclude the public from a meeting that is open to the public (whether during the whole or part of the proceedings) whenever publicity would be prejudicial to the public interest by reason of the confidential nature of the business to be transacted or for other special reasons stated in the resolution and arising from the nature of that business or of the proceedings or for any other reason permitted by both the Public Bodies (Admission to Meetings) Act 1960 (as amended or succeeded from time to time) and the Local Government Act 1972.

Attendance

25. Members are expected to attend every meeting.
26. Where a member is unable to attend a meeting, apologies should be notified in advance to the Chair of the meeting.

Conduct of Meetings

27. The SCB will give no less than five clear working days' notice of its meetings.
28. The agenda and supporting papers will be published at least 5 clear working days in advance of the meeting, not including the publication day and the day of the meeting. Authors of papers presented must use the required template. Papers must be received by the committee secretary in line with the published deadlines unless, in exceptional circumstances, explicit agreement has been reached with the SCB Chair.
29. The SCB will be appropriately resourced to ensure the timely distribution of papers, production of minutes, action and decision tracking, and the maintenance of the formal record and documentation of the business of the SCB.
30. Presenters of papers can expect all SCB members to have read the papers and should keep to a summary that outlines the purpose of their paper/report and key issues arising since the time of publication which may materially influence the decision or actions of the SCB. SCB members and others in attendance may question the presenter.

Conflict of Interest

31. As a statutory Joint Committee formed by the two statutory organisations, the SCB must comply with the standards set by the Local Government Act 2000 as set out in Part 5(a) of the Council's Constitution and Section 140 of the National Health Service Act 2006 (as amended) as set out in Section 6 of the CCG Constitution.
32. In addition, the Register of Interests will be maintained for the members of the SCB and published on the Council and CCG websites.

Reporting

33. A highlight report from the SCB will be submitted to the Governing Body and Cabinet meetings, drawing the attention of the respective Statutory Committee to any items where further action is required. The SCB minutes will be included as an appendix to this report.

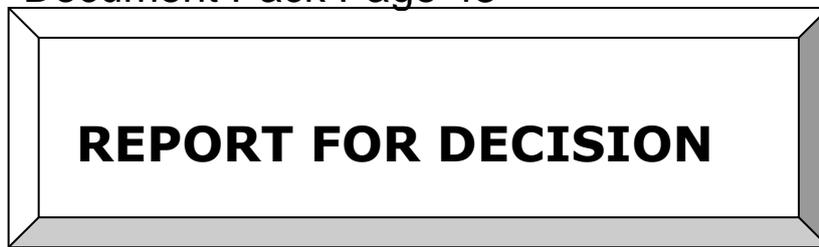
Monitoring Compliance

34. Meetings of the SCB shall be conducted in accordance with the provisions of both bodies Constitutions, Standing Orders, Scheme of Reservation and delegation of the respective partners and the duties delegated.
35. The SCB shall submit an annual report to the Governing Body and Council, incorporating

progress, reporting arrangements, frequency of meetings and membership attendance. A summary of which will be included within the respective Governance Statements.

36. A review of effectiveness of the SCB will be undertaken at the end of the first year of operation and at further intervals as agreed appropriate.
37. The Terms of Reference of the SCB will be reviewed at least annually and submitted through the appropriate Governance arrangements for approval.

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DECISION OF:	CABINET
DATE:	4 September 2019
SUBJECT:	STREET LIGHTING COLUMN REPLACEMENT
REPORT FROM:	COUNCILLOR A. QUINN – CABINET MEMBER FOR ENVIRONMENT
CONTACT OFFICER:	NEIL LONG, ASSISTANT DIRECTOR OF OPERATIONS AND PHILIP HEWITT, GROUP ENGINEER (STREET LIGHTING & OPERATIONS)
TYPE OF DECISION:	CABINET (KEY DECISION)
FREEDOM OF INFORMATION/STATUS:	WITHIN THE PUBLIC DOMAIN
SUMMARY:	<p>Bury has 19,188 street lighting columns of various ages, heights and materials. The purpose of this report is to give an overview of the current state of the columns and consider options for the asset management approach.</p> <p>Structural testing is carried out to ensure lighting columns are safe. A number of columns fail the structural test each year and require replacing. For 2018/19 this was 134.</p> <p>The lifespan of a street lighting column is expected to be 40 years. Bury has 3,194 columns over 35 years old. It is good asset management practice to have a 5 year forward programme of works.</p>
OPTIONS & RECOMMENDED OPTION	<p>Option 1 (Full details in Section 3.0)</p> <p>Continue with current budget allocations. At present there are insufficient funds available to replace all the columns identified by the structural inspection as requiring replacement. In order to remove the risk of a catastrophic failure some lighting columns will have to be cut down.</p>

	<p>Option 2 (Full details in Section 4.0) Allocate £2M of the £10M phase 2 highway investment commencing in 2020/21 to column replacement.</p> <p>Option 3 (Full details in Section 5.0) Approve a £5.5M five year capital programme to replace concrete and steel columns, primarily over 8m high. Column replacement would be on a whole street basis. An LED lantern would be installed at the same time as the column was replaced.</p> <p>This will replace all columns over 35 years old and over 8m high and also replace individual columns that have failed due to frost damage or accidents where costs cannot be recovered.</p> <p>Recommended Option Option 3 is recommended. Capital investment in the street lighting asset is required to ensure that lighting columns remain safe and follow good asset management practice. This will help to ensure DfT grants are maximised.</p>
IMPLICATIONS:	
Corporate Aims/Policy Framework:	Do the proposals accord with the Policy Framework? Yes
Statement by the S151 Officer: Financial Implications and Risk Considerations:	<p>Option 1 Can be contained within current budget constraints but has some financial risks associated with it (e.g. increase in claims).</p> <p>Option 2 Can be contained within the current capital programme, although it is not clear what capital works would be delayed/stopped as a result, i.e. the opportunity cost.</p> <p>Option 3 Can be contained with capital programme and borrowing headroom although, again, the opportunity costs have not been explored.</p>
Equality/Diversity implications:	Option 1 may have a negative impact on some groups as set out in 4.1.
Considered by Monitoring Officer:	<p>Yes JH There are no legal issues raised by this report. Capital projects/works which involve capital expenditure over £250,000 or not provided for within an approved capital programme are required to be made by</p>

	Cabinet and in accordance with Standing Order 58(d) of the Financial Procedure Rules.
Wards Affected:	All
Scrutiny Interest:	

**TRACKING/PROCESS
– David Brown**

DIRECTOR: Interim Director of Operations

Joint Executive Team/CCMT	Cabinet Member/Chair Briefed	Ward Members (if necessary)	Partners
√	√		
Scrutiny Committee	Other Committee	Council	Comms

1.0 BACKGROUND

- 1.1 The provision of street lighting is not statutory; however, it makes a significant contribution to road safety. It also helps to promote security, reduces the fear of crime, and improves the quality of life of residents.
- 1.2 While there is no statutory requirement to provide street lighting, a lighting authority should be able to demonstrate that they have systems in place to maintain any equipment in a safe condition. As a column approaches the end of design life there is potential for it to become structurally unstable, which creates risks.
- 1.3 There would be some savings from replacing old lamps when columns are replaced. However, these would be significantly lower than a LED lamp replacement programme. To date, 11,062 LED lanterns have been installed on unclassified roads and 273 LED Lanterns have been fitted on the rest of the road network (referred to as Phase 1).
- 1.4 There are 19,188 street lighting columns as described below:

Number	Road Classification
1229	Key Route Network
839	Principal Roads (A Roads)
994	Other Classified II (B Roads)
803	Other Classified III (C Roads)
15,323	Unclassified (Including Side Roads, Footpaths, etc)

- 1.5 The Council adopted a Highway Asset Management Plan (HAMP) on the 7th of September 2016. In order to achieve the full DfT capital incentive funding the Council needs to achieve Band 3 asset management status. This requires the Council to have a 5 year forward programme of schemes, including street lighting.
- 1.6 Philips Lighting have announced that they intend to phase out the production of low pressure sodium (SOX – Orange) street lighting lamps during 2020 and it is anticipated that other manufacturers will also follow. As a result of this, we will no longer be able to repair this type of lighting. Any such lamp faults will need a complete lantern change.

2.0 OVERVIEW

- 2.1 The design life of a street lighting column is taken as 40 years. The street lighting database has identified 2,749 columns of 8 metres in height and over, which are over 40 years old. A further 445 will exceed 40 years during the five year programme, giving a total of 3,194 columns requiring attention.
- 2.2 The following table shows the number of columns over 8m high which have been identified during structural testing as requiring replacement, along with those that have been identified as in poor condition and placed on a 1 year re-inspection regime:

Year	Require Replacement	1 Year Re-Inspect
2014/15	68	90
2015/16	72	142
2016/17	67	86
2017/18	127	113
2018/19	134	134

- 2.3 In addition to the above, columns are discovered to be damaged/in need of replacement during the yearly cyclic maintenance programme. Concrete columns are susceptible to frost damage. A number of columns are damaged each year by vehicles. Where the vehicle owner can be traced they are recharged the cost of repairs, however this is not always possible.
- 2.4 The budget for minor street lighting schemes and street lighting improvements has been removed, resulting in no revenue funded street lighting replacement schemes being carried out for several years.

4.0 OPTION 1

- 4.1 There are insufficient funds to replace the columns already identified as in need of replacement. To manage risk these columns would need to be cut down to remove the potential danger. This course of action may result in the following:
 - An increase in crime or the fear of crime;
 - An increase in road traffic accidents;
 - An increase in claims due to trips and falls;
 - Increased complaints; and
 - Reputational damage.

- 4.2 The process for removing any structurally unsound column would be to cut it down to the shoulder as quickly as possible, then arrange to have its electricity supply disconnected and the remaining stump removed. The cost for this would be about £78k for the 134 columns identified.

5.0 OPTION 2

- 5.1 A £10M capital highway investment (HIS 1) was approved in 2017-2018 over 3 years. A further £10M capital investment has been indicatively approved from 2020/21 (HIS 2) to reduce the number of potholes, claims and the long term revenue cost of maintaining the highway.
- 5.2 Given the issues with the street lighting, £2M of the HIS 2 money could be used for column replacements. This would be in addition to the DfT incentive funding currently allocated to street lighting.

3.0 OPTION 3

- 3.1 Approve a £5.5M five year capital programme to replace concrete and steel columns, primarily over 8m high. Column replacement would be on a whole street basis. An LED lantern would be installed at the same time as the column was replaced. This would replace all columns over 35 years old and over 8m high and also replace individual columns that have failed due to frost damage or accidents where costs cannot be recovered.
- 3.2 Using an LED lantern, incorporating a Central Management System (CMS), sourced from a single manufacturer will:
- Reduce the number of lantern types held in stock;
 - Allow the lantern to report itself as faulty;
 - Allow alterations to lighting levels by changing the lantern lumen output should the road use change; and
 - Allow “trimming and dimming” should the Council wish to adopt this practice in future years.
- 3.3 A risk based approach to column replacement would be used. Only columns over 8m metres high would be considered. Columns of less than 8 metres in height have already been surveyed and checked as part of Phase 1. The replacement programme would concentrate on two aspects:
- The replacement of columns that have approached the end of their design life; and
 - The replacement of columns identified as part of the ongoing structural testing programme.
- 3.4 The following table shows all columns of 8 metres in height and over and over 35 years old:

Age Span (Years)	Height (M)	Concrete		Steel	
35 to 40	8	-	-	215	£335,489
> 40	8	429	£669,418	865	£1,349,760
35 to 40	10	-	-	223	£397,614
> 40	10	229	£408,312	1152	£2,054,042

35 to 40	12	-	-	7	£13,277
> 40	12	-	-	74	£140,355
		658	£1,077,731	2536	£4,290,537

3.5 The remaining £1,209,463 would be used for individual one for one replacement of columns, identified during the structural testing and inspection programme. This would allow an average of 138 per year to be swapped, along with any side road columns that require replacing.

3.6 The criteria to choose roads to be included would include:

- Column age;
- Data collected during cyclic maintenance;
- The local knowledge of problematic areas;
- Road classification and importance; and
- Liaison with the Highway Capital programme to ensure joint site working.

6.0 FINANCIAL IMPLICATIONS

6.1 All energy savings from Phase 1 have been used to service the capital debt. Some savings from a reduction in lantern wattage will be achieved. The potential energy saving would be around £90k per year. However, it is important to note that:

- Lantern type, and hence energy savings, will vary greatly dependent upon road hierarchy, width, etc;
- Full energy savings will not be achieved until the works programme is completed;
- Energy costs, and pass through charges, are increasing on a yearly basis;
- It will be necessary, on some roads, to install additional columns in order to achieve the current lighting standard.

7.0 EQUALITY AND DIVERSITY

7.1 Option 1 may be a negative impact as detailed in 4.1.

8.0 CONCLUSION

8.1 In order to provide a service to the public, comply with the requirements of HAMP, and to also protect the Council from possible prosecution, should there be a column collapse, it is recommended that a column replacement programme is instigated as soon as possible.

8.2 The option recommended (Option 3) will replace many aging columns with a lantern that can offer further potential cost savings in the future (by trimming and dimming) and also offer a flexible approach to the requirement to change lighting levels should they be required.

List of Background Papers:- Highway Infrastructure Asset Management Guidance Document – UK Roads Liaison Group.

Well-Managed Highway Infrastructure: A Code of Practice – UK Roads Liaison Group

Contact Details:-

Philip Hewitt Group Engineer (Street Lighting & Operations) 0161 253 5824

REPORT FOR DECISION

Agenda Item	
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DECISION OF:	CABINET
DATE:	4 SEPTEMBER 2019
SUBJECT:	ANNUAL APPOINTMENTS UPDATE 2019-20
REPORT FROM:	THE MONITORING OFFICER
CONTACT OFFICER:	JAYNE HAMMOND
TYPE OF DECISION:	CABINET
FREEDOM OF INFORMATION/STATUS:	This paper is within the public domain.
SUMMARY:	The report sets out amendments to the appointments made at the Annual Meeting of the Council held on 15th May 2019.
OPTIONS & RECOMMENDED OPTION	That Cabinet notes the appointments and amendments to appointments made since the Annual Meeting of Council as set out in paragraph 1.2
IMPLICATIONS:	
Corporate Aims/Policy Framework:	Do the proposals accord with the Policy Framework? Yes
Statement by the S151 Officer: Financial Implications and Risk Considerations:	No additional financial implications
Statement on impact on resources:	None as a result of this report.
Equality/Diversity implications:	None as a direct result of this report.

Considered by Monitoring Officer:	Yes Appointments to external and internal bodies are a function of the Council	
Wards Affected:	All	
Scrutiny Interest:		

TRACKING/PROCESS

DIRECTOR:

Chief Executive/ Strategic Leadership Team	Executive Member/Chair	Ward Members	Partners
Scrutiny Committee	Committee	Council	

1.0 ANNUAL APPOINTMENTS UPDATE

- 1.1 At the Annual Meeting of the Council held on 15 May 2019 the Council resolved, in respect of the various appointments made at that meeting, that the Chief Executive in consultation with the Leaders of the Political Groups be authorised to determine any appointments to bodies which remain unfilled and any changes to appointments or any new appointments to be made during 2019/20.
- 1.2 Since the update report submitted to Cabinet on 25 June 2019, the following appointments and amendments to appointments have been made:-

Committee/Position	Elected Member/Representative
Leader of the Council	Councillor D Jones
First Deputy and Cabinet Member for Children and Young People	Cllr Tariq
Deputy Cabinet Member Corporate Affairs and HR	Councillor Grimshaw
Transport for Greater Manchester Committee	Councillor Mortenson
Transport for Greater Manchester Committee	Councillor R Walker (GM Mayoral Appointment)

2.0 Cabinet is requested to note the appointments and changes to appointments set out in this report.

List of Background Papers:-

Annual Appointments Report 2019/2020

Contact Details:-

Jayne Hammond

j.hammond@bury.gov.uk

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**MINUTES OF THE GREATER MANCHESTER COMBINED AUTHORITY MEETING
HELD ON 28 JUNE 2019 AT ROCHDALE COUNCIL OFFICES**

PRESENT:

Greater Manchester Mayor	Andy Burnham (In the Chair)
Greater Manchester Deputy Mayor	Baroness Bev Hughes
Bolton	Councillor David Greenhalgh
Bury	Councilor Rishi Shori
Manchester	Councillor Richard Leese
Oldham	Councillor Sean Fielding
Rochdale	Councillor Allen Brett
Salford	City Mayor Paul Dennett
Stockport	Councillor Elise Wilson
Tameside	Councillor Brenda Warrington
Trafford	Councillor Andrew Western
Wigan	Councillor Keith Cunliffe

OTHER MEMBERS IN ATTENDANCE:

Rochdale	Councillor Janet Emsley
Rochdale	Councillor Aasim Rashid
Tameside	Councillor Leanne Feeley

OFFICERS IN ATTENDANCE:

GMCA – Chief Executive	Eamonn Boylan
GMCA - Deputy Chief Executive	Andrew Lightfoot
GMCA – Monitoring Officer	Liz Treacy
GMCA – Treasurer	Richard Paver
Office of the GM Mayor	Kevin Lee

Bolton	Sue Johnson
Bury	Geoff Little
Oldham	Helen Lockwood
Manchester	Joanne Roney
Rochdale	Steve Rumbelow
Salford	Jim Taylor
Stockport	Pam Smith
Tameside	Steven Pleasant
Trafford	Nikki Bishop
Wigan	Alison McKenzie-Folan

Growth Company
GMCA
GMCA
GMCA
GMCA
GMCA

Mark Hughes
Simon Nokes
Julie Connor
Claire Norman
Sylvia Welsh
Nicola Ward

ANNUAL MEETING

GMCA 122/19

APOLOGIES

RESOLVED /-

That apologies were received from Councillor David Molyneux (Wigan) - Keith Cunliffe attending, and Councillor Jenny Bullen (Wigan), Tony Oakman (Bolton Chief Executive) – Sue Johnson attending, Sara Todd (Chief Executive, Trafford Council) – Nikki Bishop attending, Carolyn Wilkins (Chief Executive of Oldham Council) – Helen Lockwood attending.

GMCA 123/19

APPOINTMENT OF CHAIR 2019/20

RESOLVED /-

That the appointment of Andy Burnham, as the GM Mayor, under Part 5a, section 4 of the Constitution, as Chair of the GMCA (ex-officio) be noted.

GMCA 124/19

APPOINTMENT OF VICE CHAIRS 2019/20

RESOLVED /-

That the appointment of Richard Leese and David Greenhalgh as Vice Chairs of the GMCA be noted and that the appointment of Brenda Warrington as a Vice Chair of the GMCA be approved for 2019/20.

GMCA 125/19

REVIEW OF THE GMCA CONSTITUTION

Liz Treacy, GMCA Monitoring Officer took members through a report which detailed the outcomes of the review of the GMCA Constitution and recommended amendments.

RESOLVED/-

1. That the revised constitution be adopted as the Constitution of the GMCA.

2. That it be noted that the discharge of mayoral functions and the delegation of such responsibilities rests with the Mayor, and that the delegations of mayoral functions (and the arrangements in relation to such) set out in the Constitution are for the information of the GMCA only.
3. That the Monitoring Officer be authorised to make any changes of a typographical nature to the Constitution.

GMCA 126/19 GREATER MANCHESTER APPOINTMENTS AND NOMINATIONS 2019/20

The GM Mayor, Andy Burnham introduced a report of the GMCA Monitoring Officer, requesting members to agree a number of appointments to the GMCA, it's bodies and outside bodies.

RESOLVED /-

1. That the appointment of Julie Connor, Assistant Director Governance & Scrutiny, as the GMCA Secretary be approved.
2. That the portfolio leads and assistants for 2019/20 as allocated by the GM Mayor and GMCA Head of Paid Service be noted.

GMCA Portfolios 2019/20

Portfolio	Holder	Chief Executive
Young People and Cohesion	Rishi Shori	Geoff Little Jon Rouse (joint lead for Children)
Education, Skills, Work and Economy	Sean Fielding	Joanne Roney
Transport	Richard Leese	Jim Taylor
Housing, Homelessness and Green City-Region	Andy Burnham	Eamonn Boylan
Culture	Paul Dennett	Steve Rumbelow
Safe and Strong Communities	Andrew Western	Eamonn Boylan
Healthy Lives and Quality Care	David Greenhalgh	Alison McKenzie-Folan
Age-Friendly Greater Manchester & Equalities	Bev Hughes	Carolyn Wilkins
	Peter Smith Brenda Warrington	Steven Pleasant
	Brenda Warrington	Pam Smith

Community, Cooperatives and Digital City-Region	Allen Brett	Pam Smith Andrew Lightfoot
	Elise Wilson	Sara Todd
Resources & Investment	David Molyneux	Richard Paver
Policy and Reform	Andy Burnham	Eamonn Boylan (Policy)

Portfolio Assistants 2019/20

Local Authority	Nomination 1	Nomination 2	
Bolton	Susan Baines	Martyn Cox	
Bury	Andrea Simpson	David Jones	
Manchester	Bev Craig	Sue Murphy	
Oldham	Arooj Shah	Abdul Jabbar	
Rochdale	Janet Emsley	Aasim Rashid	
Salford	Paula Boshell	John Merry	
Stockport	Tom McGee	Jude Wells	
Tameside	Leanne Feeley	Oliver Ryan	
Trafford	Joanne Harding	Cath Hynes	
Wigan	Jenny Bullen	Terry Halliwell	Mark Aldred

3. That the following appointments by GM Local Authorities to the Greater Manchester Combined Authority for 2019/20 be noted:

District	Member	Substitute Member
Bolton	David Greenhalgh (Con)	Martyn Cox (Con)
Bury	Rishi Shori (Lab)	Andrea Simpson (Lab)
Manchester	Richard Leese (Lab)	Sue Murphy (Lab)
Oldham	Sean Fielding (Lab)	Arooj Shah (Lab)
Rochdale	Allen Brett (Lab)	Sara Rowbotham (Lab)
Salford	Paul Dennett (Lab)	John Merry (Lab)
Stockport	Elise Wilson (Lab)	Tom McGee (Lab)
Tameside	Brenda Warrington	Bill FairFoull (Lab)

	(Lab)	
Trafford	Andrew Western (Lab)	Catherine Hynes (Lab)
Wigan	David Molyneux (Lab)	Keith Cunliffe (Lab)

4. That the appointment of the following 5 GMCA members (4 Labour & 1 Conservative) to the GMCA Standards Committee for 2019/20 be approved:

Paul Dennett (Lab), David Greenhalgh (Con), Andrew Western (Lab), Brenda Warrington (Lab) and Elise Wilson (Lab)

5. That it be noted that the GMCA in December 2015 appointed 1 Co-opted Independent Member, Geoff Linnell, to act as the Chair of the Standards Committee and 1 Independent Person, Nicole Jackson, to assist the Monitoring Officer and Hearing Panel in dealing with allegations that members of the GMCA have acted in breach of the GMCA's Code of Conduct. The term of office of these appointment is for 4 years with effect from 18 December 2015 and will be reviewed in 2019/20.
6. That the appointment of 5 members to the Board of Greater Manchester Accessible Transport Limited to the Greater Manchester Transport Committee for 2019/20 be delegated to the newly constituted GM Transport Committee.
7. That the appointment of the following 7 GMCA members (6 Labour & 1 Conservative) to the GMCA Resources Committee for 2019/20 be approved:

GM Mayor Andy Burnham (Lab), David Greenhalgh (Con), Richard Leese (Lab), Paul Dennett (Lab), David Molyneux (Lab), Brenda Warrington (Lab) and Elise Wilson (Lab).

8. That the appointment to the Greater Manchester Waste & Recycling Committee (11 Labour, 3 Conservative and 1 Liberal Democrat), from the nominations received from the GM Local Authorities, for 2019/20 up to 30 April 2020 be approved:

District	
Bolton	Adele Warren (Con)
Bury	Alan Quinn (Lab)
Manchester	Rabnawaz Akbar (Lab) Shaukat Ali (Lab)
Oldham	Ateeque Ur-Rehman (Lab) Yasmin Toor (Lab)
Rochdale	Tom Besford (Lab) Susan Emmott (Lab)

Salford	David Lancaster (Lab) Robin Garrido(Con)
Stockport	Roy Driver (Lab) Helen Foster-Grime (Lib Dem)
Tameside	Allison Gwynne (Lab)
Trafford	Judith Lloyd (Lab) Paul Lally (Con)

9. That the GM Waste & Recycling Committee be requested to nominate a Chair of the Committee at the first meeting for consideration by the GMCA in July 2019.
10. That the appointment of the following 4 members (3 Labour & 1 Conservative) to the GMCA Audit Committee, from the nominations received from the GM Local Authorities, 2019/20 up to 30 April 2020 be agreed:

District	Member
Bury	Mary Whitby (Lab)
Manchester	Sarah Russell (Lab)
Oldham	Colin McLaren (Lab)
Trafford	Chris Boyes (Con)
Substitute Members	
Rochdale	Peter Malcolm (Lab)
Wigan	James Grundy (Con)

11. That it be noted that the GMCA appointed Gwyn Griffiths and Catherine Scivier as Independent Members of the GMCA Audit Committee. The term of office of these appointment was for 3 years with effect from June 2017 and would be reviewed in 2019/20.
12. That the following final appointments to the 3 Overview & Scrutiny Committees be agreed for 2019/20, up to 30 April 2020:

Overview and Scrutiny Committee Membership 2019-20

Three Committees of 15 (11 Labour, 3 Conservative, 1 Lib Dem).

CORPORATE ISSUES & REFORM OVERVIEW & SCRUTINY		
	Bolton	Bob Allen (Con)
	Bury	Stella Smith (Lab) Tim Pickstone (Lib Dem)

	Manchester	Ben Clay (Lab)
	Oldham	Colin McClaren (Lab) Chris Goodwin (Lab)
	Rochdale	Kallum Nolan (Lab)
	Salford	Dave Jolley (Lab) Tanya Burch (Lab)
	Stockport	Dena Ryness (Lab) John McGahan (Con)
	Tameside	Teresa Smith (Lab)
	Trafford	Anne Duffield (Lab) Dave Morgan (Cons)
	Wigan	Joanne Marshall (Lab)

ECONOMY, BUSINESS GROWTH & SKILLS OVERVIEW & SCRUTINY		
	Bolton	Mudasir Dean (Con) Susan Howarth (Lab)
	Bury	Mary Whitby (Lab)
	Manchester	Luke Raikes (Lab) June Hitchen (Lab)
	Oldham	George Hulme (Lab)
	Rochdale	Daniel Meredith (Lab) Mike Holly (Con)
	Salford	Jim King (Lab)
	Stockport	Kerry Waters (Lab) Colin MacAlister (Lib Dem)
	Tameside	Stephen Homer (Lab)
	Trafford	Barry Brotherton (Lab)

	Wigan	Charles Rigby (Lab) Michael Winstanley (Con)
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HOUSING, PLANNING & ENVIRONMENT OVERVIEW & SCRUTINY		
	Bolton	John Walsh (Con)
	Bury	Martin Hayes (Lab) Dorothy Gunther (Con)
	Manchester	Mandie Shilton-Godwin (Lab) Jon-Connor Lyons (Lab)
	Oldham	Barbara Brownridge (Lab)
	Rochdale	Linda Robinson (Lab)
	Salford	Sharmina August (Lab)
	Stockport	Janet Mobbs (Lab) Steve Gribbon (Lib Dem)
	Tameside	Mike Glover (Lab) Liam Billington (Con)
	Trafford	Kevin Procter (Lab) Amy Whyte (Lab)
	Wigan	Fred Walker (Lab)

GMCA Scrutiny Substitutes

	LABOUR	CONSERVATIVE	LIBERAL DEMOCRAT
Bolton	Linda Thomas	Diane Parkinson	n/a
Bury	TBC	n/a	n/a
Manchester	n/a	n/a	Greg Stanton
Oldham	TBC	n/a	Hazel Gloster Sam Al-

			hamdani
Rochdale	Ray Dutton	Pat Sullivan	n/a
Salford	n/a	Ali Leitner Karen Garrido	n/a
Stockport	n/a	n/a	n/a
Tameside	Adrian Pearce	Ruth Welsh	n/a
Trafford	n/a	Sean Anstee	n/a
Wigan	TBC	Adam Marsh	n/a

13. That the appointment of Joanne Heron as the GMCA Designated Scrutiny Officer be noted.
14. That the appointment to the GM Culture & Social Impact Fund Committee, from the nominations received from GM Local Authorities, for 2019/20 up to 30 April 2020 be approved:

District	Member	Substitute Member
Bolton	Martyn Cox (Con)	To be confirmed
Bury	Joan Grimshaw (Lab)	David Jones (Lab)
Manchester	To be confirmed	Vacancy
Oldham	Norman Briggs (Lab)	Mohammed Alyas (Lab)
Rochdale	Janet Emsley (Lab)	Susan Smith (Lab)
Salford	Stephen Coen (Lab)	David Lancaster (Lab)
Stockport	Kate Butler (Lab)	Tom McGee (Lab)
Tameside	Leanne Feeley (Lab)	Mike Smith (Lab)
Trafford	Jane Baugh (Lab)	Mike Freeman (Lab)
Wigan	Carl Sweeney (Lab)	Bill Clarke (Lab)

15. That the following appointments by the GM Local Authorities to the Health and Care Board for 2019/20 be noted:

District	Member	Substitute Member
Bolton	Susan Baines (Con)	Andrew Morgan (Con)
Bury	Andrea Simpson (Lab)	Vacancy
Manchester	Bev Craig (Lab)	Vacancy
Oldham	Zahid Chauhan (Lab)	No Sub to be appointed
Rochdale	Sara Rowbotham (Lab)	Wendy Cocks (Lab)
Salford	Paul Dennett (Lab)	John Merry (Lab)
Stockport	Jude Wells (Lab)	Elise Wilson (Lab)
Tameside	Brenda Warrington	Bill Fairfoull (Lab)

	(Lab)	
Trafford	Andrew Western (Lab)	Jane Slater (Lab)
Wigan	Peter Smith (Lab)	Keith Cunliffe (Lab)

16. That the following appointment by the GM Local Authorities to the Joint Health Commissioning Board for 2019/20 be noted:

District	Member	Substitute Member
Bolton	Susan Baines (Con)	Andrew Morgan (Con)
Bury	Andrea Simpson (Lab)	Rishi Shori (Lab)
Manchester	Bev Craig (Lab)	Vacancy
Oldham	Zahid Chauhan (Lab)	No Sub to be appointed
Rochdale	Sara Rowbotham (Lab)	Vacancy
Salford	John Merry (Lab)	Gina Reynolds (Lab)
Stockport	Tom McGee (Lab)	Vacancy
Tameside	Brenda Warrington (Lab)	Vacancy
Trafford	Jane Slater (Lab)	Andrew Western(Lab)
Wigan	Keith Cunliffe (Lab)	Vacancy

17. That the appointment of the following four GMCA members to the GM Local Enterprise Partnership for 2019/20 be agreed:

GM Mayor Andy Burnham, Richard Leese, Brenda Warrington and Elise Wilson

18. That the appointment of the following 5 members to the Manchester Growth Company Board for 2019/20 be agreed:

Richard Leese, Paul Dennett, Ebrahim Adia, Arooj Shah and Leanne Feeley

19. That the appointment of the Portfolio Lead for Education, Skills & Work, Sean Fielding, Luthfur Raman (Manchester) and Amanda Peers (Stockport) be appointed to the Skills and Employment Partnership for 2019/20.

20. That the portfolio Lead for Green City Region, Andrew Western be appointed to the Low Carbon Hub.

21. That the appointment of the GM Mayor to the Transport for the North Board be noted.
22. That the appointment of Mark Aldred (Wigan) as a substitute member of the TfN Board be approved.
23. That the appointment of Roger Jones (Salford) to the TfN Scrutiny Committee be approved and that a further member be sought as the substitute member for 2019/20.
24. That the following appointments to the Regional Leaders Board for 2019/20 be agreed:

GM Mayor Andy Burnham, Deputy Mayor Beverley Hughes and Andrew Western
25. That the appointment of the following GMCA members to the Greater Manchester European Structural Fund for 2019/20 be agreed:
Sean Fielding, Sue Murphy, David Molyneux, Keith Cunliffe and Elise Wilson.
26. That the following members from the nominations received GM Local Authorities to the North West Flood and Coastal Committee for 2018/19 be agreed:

District	Member
Bolton	Stuart Haslam (Con)
Bury	Alan Quinn (Lab)
Rochdale	Neil Emmott (Lab)

Those members appointed to be requested to appoint their own substitute.

GMCA 127/19 GREATER MANCHESTER TRANSPORT COMMITTEE – ROLES & RESPONSIBILITIES

The GM Mayor, Andy Burnham took members through a report which outlined the current GM transport governance arrangements and revised terms of reference for a reconstituted Transport Committee detailing options for its structure, responsibilities and examples of how it may work in practice.

RESOLVED /-

1. That the establishment of the new GM Transport Committee as a joint committee of the Mayor, 10 GM Local Authorities and GMCA be approved.

2. That the Terms of Reference and Operating Agreement for the Committee as set out in Schedule 1 of the report be approved.
3. That the functions as set out in the Terms of Reference be delegated to the G M Transport Committee.
4. That the appointments to the GM Transport Committee as agreed by the 10 GM Local Authorities at their recent Annual Meetings, detailed in paragraph 3.10 of the report, plus Basat Shiekh, as the substitute member for Manchester City Council, be noted.
5. That it be noted that the GM Mayor is a member of the GM Transport Committee.
6. That it be noted that the GM Mayor would appoint a GMCA member to act as a substitute member to attend meetings of the GM Transport Committee in his absence.
7. That the appointment of Sean Fielding, as the GMCA member, and Allen Brett as the substitute member, to the GM Transport Committee be approved.

That the GM Mayor's appointments to the Transport Committee, ensuring the political balance of the Committee (detailed in paragraph 3.11) be noted as follows:

Labour Appointments:

Dzidra Noor, Barry Warner, Liam O'Rourke, Peter Robinson, 1 further Labour appointment to be confirmed

Substitute Labour Appointments:

To be confirmed

Conservative Appointments:

Doreen Dickinson, Roy Walker, Nathan Evens

Substitute Conservative Members:

John Hudson, Linda Holt

Liberal Democrat Members:

Howard Sykes, John Leech

Substitute Liberal Democrat Members:

Angie Clark, David Wilkinson

8. That it be noted that the GM Transport Committee shall select and recommend the appointment of a Chair for agreement at the July 2019 GMCA meeting.

GMCA 128/19 SCHEDULE OF MEETINGS 2019/20

RESOLVED /-

That the planned cycle of meetings be approved as outlined below.

Friday 26 July 2019	-	Oldham
August – Recess subject to any urgent business		
Friday 27 September 2019	-	Bury
Friday 25 October 2019	-	Salford
Friday 29 November 2019	-	Rochdale
Friday 13 December 2019	-	Manchester
Friday 31 January 2020	-	Tameside
*Friday 14 February 2020	-	Bolton - Budget meeting
Friday 27 March 2020	-	Stockport
April – Recess subject to any urgent business		
Friday 29 May 2020	-	Trafford
Friday 26 June 2020	-	Wigan

GMCA ORDINARY BUSINESS

PART A

GMCA 129/19 CHAIR’S ANNOUNCEMENTS AND URGENT BUSINESS

The GM Mayor, Andy Burnham informed members of the Combined Authority that the Mayoral Development Order for Stockport Town Centre West had been laid before parliament on the 26 June which would come into effect in 40 days time and signified a ground breaking move to see the use of Mayoral Development Orders in Town Centres. The MDC Board had already been meeting in shadow form to ensure relevant progress could be made in delivering the regeneration to the Stockport Town Centre West area. The Mayor noted his thanks to staff at Stockport MBC for all their work to date, and encouraged other GM Local Authorities to consider using this model for other town centre development.

Friday 28 June marked Football Friday, which was an event organised by Vincent Kompany through Tackle4MCR to raise money for homeless young people. GMCA Members have been invited to wear their football shirts for a photo opportunity following the GMCA to mark their support for this event.

RESOLVED /-

1. That it be noted that the Order regarding the Stockport Mayoral Development Corporation had been laid before Parliament, with a view to coming into effect in approximately 40 days time.

2. That the GMCA record it's thanks to all those which have been involved in the work leading up to the Mayoral Development Order for Stockport Town Centre West, which could be used as the model for other town centre development across GM.
3. That the GMCA record it's thanks to all GMCA Members and officers for supporting Football Friday in support of Tackle4MCR to specifically raise money for young homeless people.

GMCA 130/19 DECLARATIONS OF INTEREST

RESOLVED /-

That no declarations were received in relation to any item on the agenda.

GMCA 131/19 MINUTES OF THE GMCA MEETING HELD ON 31 MAY 2019

The minutes of the GMCA meeting held 31 May 2019 were submitted for consideration.

RESOLVED /-

That the minutes of the meeting held 31 May 2019 be approved.

GMCA 132/19 GMCA OVERVIEW & SCRUTINY COMMITTEES – MINUTES OF THE MEETINGS HELD IN JUNE 2019

The minutes of the GMCA Overview and Scrutiny Committee meetings in June 2019 were submitted for consideration.

RESOLVED /-

That the minutes of the Economy, Business Growth & Skills Overview & Scrutiny Committee held on 14 June and the Corporate Issues & Reform Overview & Scrutiny Committee held on 18 June 2019 be noted.

GMCA 133/19 GMCA AUDIT COMMITTEE - MINUTES OF THE MEETING HELD ON 18 JUNE 2019

The minutes of the GMCA Audit Committee held 18 June 2019 were submitted for consideration.

RESOLVED /-

That the minutes of the Audit Committee meeting held on 18 June 2019 be noted.

GMCA 134/19 BUS REFORM ASSESSMENT UPDATE (KEY DECISION)

Eamonn Boylan, Chief Executive Officer of GMCA & TfGM introduced a report that provided a summary of the work on bus reform to date and made a recommendation to proceed with the consideration of a proposed franchising scheme. As background to this report, the Mayor reminded the Combined Authority that the Transport Vision had been launched this week that set out clear aspirations for GM to have a London-style integrated public transport system. Phase one of Metrolink expansion to Trafford Park had been completed, and the aspiration was that some of the principles of metrolink could be applied to other modes of transport such as reliability, access, affordability etc. Phase two would include bus reform, phase three completion of the cycling and walking network and phase four the revival of rail services in GM. The Mayor expressed his thanks to colleagues at Transport for Greater Manchester for their work on the Transport Vision and the development of a clear plan as to how we can work towards its ambitions.

A member of the Authority asked for clarification as to the timescales for further metrolink extensions to Stockport, the Mayor replied that it was envisaged that this would be delivered within the next decade, but that it would require investment from Government to ensure that aspirations would be completely achieved.

CLERKS NOTE: Further consideration of this item was deferred pending the discussion of the Private & Confidential Bus Reform Report at Item 28.

GMCA 135/19 OUR PASS (KEY DECISION)

The GM Mayor, Andy Burnham updated the GMCA on the development of the Opportunity Pass that will provide free bus travel and a range of complimentary opportunities to eligible 16-18 year olds in Greater Manchester. He reported that significant progress had been made in relation to the design, naming and production of the pass in conjunction with the Youth Combined Authority enabling the pilot to begin on Monday 1 July 2019.

Rose Marley, CEO of Sharpfutures and lead on Our Pass reported that the scheme had been well received by the business community resulting in a wide range of benefits (and over £500 of savings) available for young people who have the pass. The support of businesses has funded 40% gross cost of the pilot, and with further commitments pledged it was anticipated that there will be substantial business funding for the future of the scheme.

Members expressed their support for the scheme and recognised its enormous potential to remove barriers to accessing education and other experiences for young people. Furthermore, it could also create a new generation of bus users and help develop a strong young persons' voice to support bus reform. In respect of the £10

administration fee, members urged that disadvantaged young people were supported to access the pass. It was confirmed that there is a charity working alongside Our Pass with college providers to ensure it can be made accessible to all young people.

RESOLVED/-

1. That the report be noted, including, in particular, the key milestones for delivery and development of Opportunities to date.
2. That it be noted that the name and design of the scheme has been selected by the Greater Manchester Youth Combined Authority after a period of consultation with a range of stakeholder groups.
3. That the ongoing engagement with bus operators to agree the details of reimbursement under the discretionary concessionary scheme that will provide free bus travel to eligible 16-18 year olds in Greater Manchester be noted.
4. That it be noted that, subject to the ongoing engagement with bus operators TfGM is seeking to publish a draft of an updated Local Concessionary Scheme for 'formal' consultation by the end of June 2019.
5. That the ongoing work to identify and secure new funding to offset the cost of the scheme to the public sector, including commercial sponsorship of the opportunity pass be noted.
6. That the primary and secondary objectives of the scheme and development of a supporting monitoring and evaluation framework which will report on as part of the 2020/21 and 2021/22 budget setting process be noted.
7. That it be noted and agreed that the budget of £1million, required to deliver and operate the two year Opportunity Pass Pilot, will be funded from Reserves held in the Mayoral General Budget.
8. That it be noted that there was potential beyond the immediate objectives, in building on a means of rewarding good behaviours of young people and to work with GM local Authorities to do more to widen the scheme to 'looked after' children.
9. That the GMCA record it's thanks to Rose Marley, who was leading the development of Our Pass.

GMCA 136/19 THE MAYOR'S CYCLING & WALKING CHALLENGE FUND (MCF) (KEY DECISION)

The GM Mayor, Andy Burnham shared a report that provided an update on the Mayor's Cycling and Walking Challenge Fund (MCF) and Bee Network Plan in preparation for publication of the second edition of the Plan at the end of June 2019.

The report detailed the fifth tranche of schemes to come through the programme, which looked specifically to ensure that there was equity of provision across the whole of GM.

Members of the GMCA welcomed the schemes that had previously been approved, and recognised the challenge to ensure that there was equal emphasis given to walking schemes as had previously been given to cycling schemes. Members further recognised the significance of the Bee Network in supporting the delivery of the active travel ambitions for Greater Manchester.

RESOLVED/-

1. That the work undertaken to update the Bee Network Plan be noted.
2. That it be noted that an updated Bee Network Plan was scheduled to be published at the end of June 2019, following approval by each of the GM Local Authority.
3. That it be noted that, following the publication of the second version of the plan, work will be progressed to inform future prioritisation of the delivery of the Network.
4. That the progress on the first four tranches previously granted Programme Entry for inclusion in the MCF be noted.
5. That the fifth tranche of cycling and walking schemes to be granted Programme Entry for inclusion in the MCF be approved.
6. That the current MCF over-programming position be noted.
7. That the commitment to fund all development costs for all schemes that have been approved for Programme Entry be approved.
8. That the development and application of an assessment matrix to prioritise MCF schemes for delivery be noted.

GMCA 137/19

GREATER MANCHESTER HOUSING STRATEGY (KEY DECISION)

Salford City Mayor, Paul Dennett, Portfolio Lead for Housing, Homelessness & Infrastructure presented the Greater Manchester Housing Strategy which sought agreement to develop an Implementation Plan to further deliver the Strategy's ambitions. The current housing crisis was the driving force for this agenda, and remains a sovereign issue for Local Authorities. GM recognise that they need an individual approach to tackling the lack of social housing, below standard private rented properties, the need to retro-fit to reduce carbon emissions, and to deliver the number of required affordable homes.

He recognised that these ambitions were in a challenging context after not having secured a Housing Deal with Government and required a shared vision that would be co-designed and co-produced with all relevant shareholders.

Members of the Combined Authority shared the aspirations of the Housing Strategy but also recognised that the housing crisis was significantly worsening. The Government's definition of 'affordable' did not reflect the affordability for low income families. It was imperative that in setting this figure, Government should start from income levels and then homes can be designed within the scope of this affordability.

Housing for Health was highlighted as a successful programme in ensuring that people remained out of hospital and maintained their independent living. Members of the GMCA welcomed the strategy in relation to how it had the potential to maintain the upward trend in ensuring healthy homes especially for Greater Manchester's ageing population. Further to this, members expressed how good housing was a foundation for ensuring residents were actively engaged in their community, open to employment opportunities and had the best health possible and was a philosophy which was evident through Homes for All, Housing First and a key principle of the Greater Manchester Strategy.

In respect of vacant properties, Members urged that these homes were brought back into use, retrofitted to ensure carbon neutrality and contributing to the property stock availability across GM. City Mayor Paul Dennett responded that GM had brought 961 properties back into use, but that there was significantly further to go. However, this would require support from Government, as through the share to buy scheme another 8,054 properties were completed last year, taking them out of the current social housing provision.

Councillor David Greenhalgh specifically added that he would support the GMCA in lobbying Government for the required funds to deliver on GM's housing ambitions. The shared ownership model had been successful in increasing the number of young people being able to get on the property ladder, but the issue of lack of standards for private rented properties remained a significant issue for local authorities. He reported that the small by growing buy-back scheme through Bolton@home had been successful, but that models were now being considered to counteract the possible patch work provision of social housing.

RESOLVED/-

1. That the draft Greater Manchester Housing Strategy be approved.
2. That the commissioning of the development of an Implementation Plan for the Strategy be approved.
3. That the GMCA record it's thanks to Salford's City Mayor Paul Dennett for his leadership in the development of the GM Housing Strategy, and to all officers from

the GMCA and GM Local Authorities for their work to ensure this Strategy is ready for approval.

GMCA 138/19 UPDATE ON ROUGH SLEEPING IN GREATER MANCHESTER (KEY DECISION)

The GM Mayor, Andy Burnham shared an update that informed the GMCA of the progress to date in tackling rough sleeping in Greater Manchester. He reported that there had been recent pledges of funding from the Health and Social Care Partnership and Joint Commissioning Board which would enable the 'a bed every night' to continue for another year. In offering this provision, the GMCA had been able to see evidence of prevention in practice, stopping people from falling into emergency services through early intervention and a host of partner organisation support. Recent counts in GM Authorities had further evidenced how the programme had made a direct impact on the number of rough sleepers.

Each of the GM Authorities will now be in receipt of funding through the rough sleeping initiatives, and will be required to collect data on a regular basis. This information will be shared with the GMCA alongside regular updates on each of the interventions. In addition, Local Authorities were urged to invite further referrals to the Housing First programme.

RESOLVED/-

1. That the continuing commitment and progress in tackling rough sleeping across GM be noted.
2. That GM local authorities be requested to agree to prioritise take-up into the Housing First programme and to encourage local engagement.
3. That the funding commitment made by the GM Joint Commissioning Board and the Health & Care Partnership be noted.
4. That local authorities be requested to commit to the roll-out of Phase 2 of A Bed Every Night from 1 July 2019.
5. That the establishment of the GM Homelessness Programme Board be noted.
6. That the GMCA note and welcome the progress in reducing rough sleeping as demonstrated by the 'A Bed Every Night' and local street count data which will be reported to the GMCA on a regular basis going forward.

GMCA 139/19 ESTABLISHMENT OF GREATER MANCHESTER DELIVERY TEAM & UTILISATION OF GREATER MANCHESTER HOUSING INVESTMENT FUND SURPLUSES (KEY DECISION)

Salford City Mayor, Paul Dennett, Portfolio Lead for Housing, Homelessness & Infrastructure introduced a report which set out a proposal to establish a GM Delivery Team and sought approval in principle to fund the proposal from the surpluses generated from the continued investment of the GM Housing Investment Loans Fund.

RESOLVED/-

1. That the establishment of the GM Delivery Team and the use of GM Housing Investment Fund surpluses to fund it at a level indicated in the report be approved in principle.
2. That it be agreed that the formal establishment of the Team, relevant posts and final costs would be referred to the Resources Committee.
3. That the GMCA approve, in principle, the spending of £1.75m of GMHILF surpluses over 3 years to fund the posts identified within the GM Delivery Team and the necessary work to develop proposals as set out in the report.

GMCA 140/19 GREATER MANCHESTER “SMART RESIDENT” DATA EXCHANGE PLATFORM TO ENABLE PUBLIC SERVICE (KEY DECISION)

Councillor Elise Wilson, Portfolio Lead for Digital City Region introduced a report which sought support for progressing work on creating a reusable citizen-centred, data-sharing system for Greater Manchester – the Smart Resident Data Exchange Platform that will support multiple elements of the Greater Manchester Strategy. The report evidenced how Greater Manchester is leading the way as a digital city region that puts people first, detailing the UK’s first agreement for digital licensing.

RESOLVED/-

1. That the GMCA support the revised procurement approach for the shared data platform between GMCA and Health & Social Care Partnership (GM HSCP) and Early Years specific capabilities.
2. That authority be delegated to the GMCA Treasurer to approve contract award following the procurement process, where the procurement was a sole GMCA procurement.
3. That authority be delegated to the GMCA Treasurer to work jointly with Salford Royal Foundation Trust, who also has delegated authority from NHS England, via the GM Digital Board, to approve contract award following the procurement process, where the procurement is a co-funded procurement between the GMCA and the GM HSCP.

4. That the GMCA record it's thanks to Councillor Andrew Western for his previous work on the Digital City Region portfolio.

GMCA 141/19 SOLAR PV COLLECTIVE PURCHASING PILOT FOR GREATER MANCHESTER (KEY DECISION)

Councillor Andrew Western, Portfolio Lead for Green City Region, presented a report that detailed an opportunity for each GM Local Authority to be part of a Solar PV Collective Purchasing Pilot. The proposals within the report aimed to support GM's achievement of the Green Summit's aspiration for the City Region to be carbon neutral by 2038 through the increased uptake of local renewable energy generation. Currently only 2.5% of homes in Greater Manchester have solar panels and therefore this input of private sector investment was necessary to increase the uptake and increase the number of homes and small businesses generating their own energy through solar PV. Although the scheme required initial start-up costs, it was envisaged that the programme will become cost neutral overall.

RESOLVED /-

1. That the report be noted.
2. That the exploration of the contractual requirements supporting the proposal be approved and that £100k be approved from the retained Business Rates reserve, and that the consequent grants to GM Local Authorities, where appropriate, be approved.
3. That subject to legal advice, authority be delegated to GMCA Treasurer, in consultation with the Portfolio Lead, to proceed with the appointment of a Solar PV Collective Purchasing partner, with a view to commencing with the pilot in September 2019.
4. That the GMCA record it's thanks to Councillor Alex Ganotis for his previous work on the Green City Region portfolio.

GMCA 142/19 GREATER MANCHESTER LOCAL INDUSTRIAL STRATEGY (KEY DECISION)

Councillor Richard Leese, Portfolio Lead for the Economy introduced a report to the Authority that updated members on the launch of the Greater Manchester Local Industrial Strategy and the next steps that will be taken to ensure that it is effectively implemented by Local and National Government.

He reported that the outcomes of the Spending Review were anticipated to include confirmation of the Government's Shared Prosperity Fund and following this announcement, the GMCA could begin to consider how this could further support the

implementation of the Local Industrial Strategy. The document had been developed in conjunction with the Local Enterprise Partnership, and well received at its recent launch due to its strong evidence based and number of engaged shareholders.

The next stage of the process would include detailed conversations with the Department for Education, and these would be reported back to the GMCA, within the Implementation Plan proposals in the Autumn.

Members of the Combined Authority expressed their concern that there had been no further confirmation from Government in relation to the Shared Prosperity Fund, its criteria, distribution or the potential size of the fund. Without this clarity, it would be inevitable that the implementation of the Local Industrial Strategy would be delayed.

The Mayor supported this point, and urged that Government are prompt in giving some assurances regarding the Shared Prosperity Fund, specifically that it will include both the Government funding and the European element of the fund.

RESOLVED/-

1. That it be noted that the GM Local Industrial Strategy had now been agreed with Government and published on the Government, GMCA, and GM LEP websites.
2. That it be noted that discussions were now underway with Government to agree the process to ensure effective implementation and that an update be submitted to a future GMCA meeting setting out implementation plans in full.
3. That it be noted that work continues across GM to ensure there was a coordinated response to all the recommendations from the Independent Prosperity Review, particularly around the development of the GM response to the forthcoming Spending Review.
4. That it be noted that the Local Industrial Strategy Implementation Plan would be submitted to the GMCA for approval in the Autumn.
5. That the GMCA record it's thanks to Councillor Richard Leese for his leadership on the development of the Strategy, and to John Holden, GMCA for his work and continued engagement with Government.

GMCA 143/19

**GREATER MANCHESTER LOCAL ENTERPRISE PARTNERSHIP
MEMBERSHIP REVIEW**

Councillor Richard Leese, Portfolio Lead for the Economy took members through a report that sought the GMCA's endorsement regarding the future private sector membership of the Local Enterprise Partnership from April 2019 – March 2021.

The recent review of membership had resulted in two new members to the Partnership, however due to the high calibre of applicants officers were looking at other ways in which the skills and talents of unsuccessful applicants could benefit GM.

RESOLVED /-

1. That it be noted that the nine existing private sector members' terms of office were renewed for another two year term (those members were Mike Blackburn, David Birch, Lou Cordwell, Juergen Maier, Professor Dame Nancy Rothwell, Lorna Fitzsimons, Fiona Gibson, Mo Isap and Richard Topliss).
2. That it be noted that two new private sector members, Chris Oglesby and Amanda Halford have been invited to join the LEP as full board members.
3. That it be noted the two private sector members, Michael Oglesby and Monica Brij would be standing down from the Board and that they be thanked for their contributions to the GM LEP.

GMCA 144/19 GMCA CAPITAL OUTTURN (KEY DECISION)

Richard Paver, Treasurer to the GMCA introduced a report that informed Members of the capital outturn for 2018/19. He reported that there had been some slippage in the capital programme, but that there had been no loss to resources due to moving funds appropriately.

RESOLVED/-

1. That the 2018/19 outturn capital expenditure compared to the forecast position presented to GMCA in February 2019 be noted.
2. That the addition to the 2019/20 Capital Programme of the Clean Bus Technology programme, to be funded from the £5.98 million grant awarded by the Joint Air Quality Unit Department for Environment, Food and Rural Affairs (Defra) and Department for Transport (DfT) with further details as set out in section 8, be approved.
3. That the grants to the bus operators for Clean Bus Technology be approved on the following, with authority delegated to the GMCA Treasurer to approve minor changes to the amounts awarded if required and delegate TfGM to make the grant payments:

	£000
First Manchester Limited	£2,747
Go Northwest Limited	£549
Greater Manchester Buses South Ltd t/a Stagecoach Manchester	£1,751
Rossendale Transport Limited t/a Rosso	£731
Arriva Northwest Limited	£204
Total	<u>£5,982</u>

4. That the addition of the Air Quality Monitoring Networks (AQMN) programme being delivered by TfGM on behalf of the 10 GM Local Authorities to the capital programme and the awarding of grants to Local Authorities as set out in section 8 and summarized below be approve, with authority delegated to the GMCA Treasurer to approve minor changes to the amounts awarded if required.

Local Authority	£'000
Bolton	£46
Rochdale	£46
Tameside	£70
Wigan	£60
Bury	£45
Stockport	£35
Trafford	£36
Total	<u>£338</u>

GMCA 145/19 GMCA REVENUE OUTTURN (KEY DECISION)

Richard Paver, Treasurer to the GMCA introduced a report that informed Members of the revenue outturn for 2018/19. He reported that there was a final underspend to the revenue budget following full receipt of funding from Government in relation to the cost of the moorland fires.

RESOLVED/-

1. That it be noted that the Mayoral General revenue outturn position for 2018/19 showed a favourable position of £1.1 million after transfers to Earmarked reserves.
2. That it be noted that the Mayoral General – GM Fire & Rescue revenue outturn position for 2018/19 showed a favourable position of £0.4 million after transfers to Earmarked reserves.
3. That it be noted that the GMCA General Budget revenue outturn position for 2018/19 which showed a favourable position of £0.6 million after transfers to earmarked reserves.

4. That it be noted that the GMCA transport revenue outturn position for 2018/19 was in line with budget after transfers to earmarked reserves.
5. That it be noted that the Waste outturn position for 2018/19 which was in line with budget after transfers to earmarked reserves.
6. That it be noted the TfGM revenue position for 2018/19 is in line with budget after transfers to earmarked reserves.
7. That the transfer to / from Earmarked Reserves as set out in section 5 of the report which were incorporated in the annual accounts be approved.
8. That it be noted that the final outturn position was subject to the completion of the annual external audit, to be finalised by 31 July 2019, which will be reported to the GMCA Audit Committee at its meeting in July 2019.
9. That it be noted that appropriate adjustments to the 2019/20 budget would be submitted to the GMCA in due course.

GMCA 146/19 GREATER MANCHESER HOUSING INVESTMENT FUNDS (KEY DECISION)

Salford City Mayor, Paul Dennett, Portfolio Lead for Housing, Homelessness & Infrastructure took Members of the Combined Authority through a report which sought approval for a loan from the Housing Investment Loans Fund to the Laurel Banks scheme in Trafford.

RESOLVED/-

1. That the GM Housing Investment Loans Fund loan in the table below, as detailed further in this and the accompanying Part B report be approved:

BORROWER	SCHEME	DISTRICT	LOAN
Prestbury Holdings Ltd	Laurel Banks	Trafford	£0.921m

2. That authority be delegated to the GMCA Treasurer acting in conjunction with the GMCA Monitoring Officer to prepare and effect the necessary legal agreements.

GMCA 147/19 GREATER MANCHESTER INVESTMENT FRAMEWORK APPROVALS (KEY DECISION)

Eamonn Boylan, Joint Chief Executive to the GMCA & TfGM introduced a report that sought Member’s approval for a convertible loan investment into Powerlinks Media Limited from re-cycled funds.

RESOLVED/-

1. That the funding application for PowerLinks Media Limited (convertible loan investment of £500,000) be given conditional approval and progress to due diligence.
2. That authority be delegated to the GMCA Treasurer and GMCA Monitoring Officer to review the due diligence information in respect of the company, and, subject to their satisfactory review and agreement of the due diligence information and the overall detailed commercial terms of the transaction, to sign off any outstanding conditions, issue final approvals and complete any necessary related documentation in respect of the investment at a) above.

PART B

GMCA 148/19 EXCLUSION OF PRESS AND PUBLIC

RESOLVED/-

That, under section 100 (A)(4) of the Local Government Act 1972 the press and public should be excluded from the meeting for the following items on business on the grounds that this involves the likely disclosure of exempt information, as set out in paragraph 3, Part 1, Schedule 12A of the Local Government Act 1972 and that the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

GMCA 149/19 BUS REFORM ASSESSMENT UPDATE

RESOLVED/-

1. That the report and assessment including, in particular, the detailed business, economic and financial information included in the assessment be noted.
2. That it be agreed that the proposed franchising scheme is affordable and represents value for money.

GMCA 150/19 GREATER MANCHESTER “SMART RESIDENT” DATA EXCHANGE PLATFORM TO ENABLE PUBLIC SERVICE

CLERK’S NOTE: This item was considered in support of the Part A ‘Greater Manchester “Smart Resident” Data Exchange Platform to Enable Public Service at Item 19 above.

RESOLVED/-

That the report be noted.

GMCA 151/19 GREATER MANCHESTER HOUSING INVESTMENT FUNDS

CLERK'S NOTE: This item was considered in support of the Part A 'Greater Manchester Housing Investment Funds at Item 25 above.

RESOLVED/-

That the report be noted.

GMCA 152/19 GREATER MANCHESTER INVESTMENT FRAMEWORK APPROVALS

CLERK'S NOTE: This item was considered in support of the Part A 'Greater Manchester Investment Framework Approvals at Item 26 above.

RESOLVED/-

That the report be noted.

PART A

GMCA 153/19 BUS REFORM ASSESSMENT UPDATE

The Chief Executive Officer for GMCA & TfGM reported that he had replied to One Bus confirming that TfGM has completed its assessment of the bus franchising scheme, presenting a report to the GMCA on the 28 June 2019; making clear that the Act states that the assessment must compare making the scheme to one or more other courses of action, that is why in preparing its assessment TfGM has undertaken a significant amount of engagement with One Bus and other operators in an attempt to understand what could be achieved with operators through a partnership as well as other options. The report notes that a voluntary partnership arrangement had been developed within the current partnership arrangements. TfGM's assessment confirms that the arrangement is in an appropriate state for this to be considered alongside other options. There is no requirement for all of the options of the assessment to be fully developed as this could ultimately prejudice the completion of an assessment at all. Copies of the correspondence had been shared with GMCA members.

RESOLVED /-

1. That the completion of the assessment of a proposed bus franchising scheme be noted.

2. That authority be delegated to TfGM to carry out final minor amendments to the assessment, which has been shared with members in the accompanying Part B report.
3. That it be agreed to proceed to instruct an independent auditor to provide a report in accordance with section 123D of the Act and to instruct TfGM to carry out all tasks necessary to obtain that report on its behalf.
4. That it be noted that the GMCA & TfGM Chief Executive had received correspondence from One Bus, the Manchester Bus Operators Association and that the Chief Executive had replied.

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